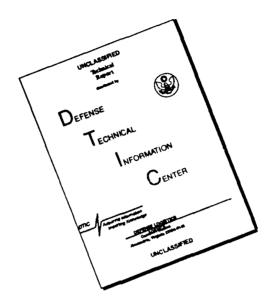
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# POTENTIAL COST SAVINGS ASSOCIATED WITH A REDUCTION OF STRESS FRACTURES AMONG US ARMY BASIC TRAINEES

A Graduate Research Project
Submitted to the Faculty of
Baylor University
In Partial Fulfillment of the
Requirements for the Degree

Master of Health Administration

of

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Captain(P) Paul V. Kiehl, Jr. MSC
July 1984



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#### CHAPTER I

# INTRODUCTION

# Conditions Which Prompted Study

The study of stress or fatigue fractures of the lower extremities dates as far back as 1855 when they were described by the German military surgeon, Briethaupt. Later in 1897, they were formally recognized when Stechow was able to identify them radiographically. 2 Since that time numerous studies have been conducted highlighting the predisposing factors, etiology and cost (primarily with respect to the military) of injuries. Recently, these studies have been directed more towards prevention. With all of this research, however, stress fractures remain the leading cause of disability separation among U.S. basic trainees (APPENDIX A) and the fifth most frequently sustained injury requiring hospitalization among the population (APPENDIX B). These findings, coupled with an unusually high incidence of stress fractures among basic trainees at Fort Knox, Kentucky, in early 1983, provided the impetus for this study.

Although research concerning prevention is limited and to an extent speculative, encouraging results have been achieved in reducing the incidence of stress injuries at isolated military installations. Scully, during a test at Fort Knox in 1974,

achieved a 66 percent reduction in the rate of stress fracture (4.8 percent to 1.6 percent) merely by eliminating running, jumping, and double timing during the third week of training. Ozborn identified the 30-inch military stride as the cause of lower extremity stress fractures among shorter people, primarily women. Shortening the marching stride to one easily accommodated by the shortest people in the formation would contribute to a reduction in the incidence of stress fractures. 4 Prescreening evaluations that focus on factors which predispose individuals to stress injury 5 and using pretraining physical development programs to prepare individuals for the rigors of basic training also have demonstrated reduction of the incidence of stress fractures in basic trainees. Unfortunately, these remedies have been applied only on a limited scale, mostly at isolated Basic Training Centers (BTC) in conjunction with the aforementioned studies and never to all BTCs within The Training and Doctrine Command (TRADOC).

The only notable exception to the isolated use of remedies has been the mandated use of running shoes in lieu of boots for all physical training (PT) of basic trainees throughout TRADOC. This change largely was due to the research of Bensel and deMoya. They demonstrated the inferiority of the army boot to a running shoe in terms of flexibility, shock absorption and impact cushioning, factors which contribute to the development of stress factures. Though there has been no confirmation through experimental studies that this transition in footwear has

resulted in a significant reduction in stress fractures, Kersey indicates it has had a pronounced effect especially in the reduction of metatarsal and calcaneous stress injuries. <sup>10</sup> The literature repeatedly points that significant reduction in the overall injury rate will be achieved only by multiple application of remedies and not merely by a single alteration to the present PT program. <sup>11</sup>

Why then haven't these remedies been instituted? The traditional rationalization that injuries are a normal part of military training with its demanding schedule of marching, drilling and physical conditioning is increasingly more difficult to accept. These injuries are a significant problem resulting in loss of manpower and training time as well as increased cost of medical care. Even if the incidence of these injuries could be reduced only slightly, it could mean large benefits to the military both monetarily and in terms of troop productivity. 12 It seems that the Department of the Army (DoA) and specifically TRADOC are not convinced that this problem is significant.

The purpose of the present study was to establish the significance of this problem by determining the potential cost savings, defined in the study, which could be realized by implementing known effective remedies to reduce the incidence of lower extremity stress fractures sustained by basic trainees.

# Statement of Research

To determine the potential cost savings, as defined, to be realized by the Department of the Army with the CONUS-wide

implementation of known remedies designed to reduce the incidence of lower extremity stress fractures frequently sustained by U.S. Army basic trainees in the conduct of physical training (PT) which necessitates inpatient treatment and results in trainee recycling or separation.

# Criteria

The potential cost savings will be 60 percent of the sum of the following cost components:

- a. Reception station costs for those trainees who are separated or retired from the service as a result of stress fractures.
- b. The training investment, in terms of the cost of training days to include pay and allowances, which is lost in those basic trainees who were separated or retired from the service as a result of stress fracture.
- c. Pay and allowances disbursed to basic trainees while in a nonproductive capacity, convalescing from stress fractures or waiting final disposition.
- d. Medical care costs associated with the orthopedic bed days accumulated by basic trainees who sustained stress fractures.
- e. Disability payment awarded to individuals temporarily or permanently retired from active duty as a result of stress fractures.
- f. Severance pay disbursed to individuals involuntarily separated from the service as a result of stress fractures.

# Assumptions

- 1. The time period included in this study (1 January 1983
   30 April 1983) is representative of the normal incidence of lower extremity stress fractures.
- 2. The identified remedies could be implemented at TRADOC BTCs with minimal economic impact on present basic training practices.
- 3. TRADOC has not instituted the remedies described here to reduce the incidence of lower extremity stress fractures due to perceived insignificance in terms of potential cost savings associated with these remedies.
- 4. The remedies identified in this study, if implemented CONUS-wide, would reduce the current incidence of stress fractures by 60 percent. Based primarily on the 66 percent reduction achieved by Scully, this 60 percent figure represented the author's conservative assessment of the effectiveness of these remedies. The potential cost savings associated with implementation would, therefore, be 60 percent of the costs identified in this study that presently are associated with these injuries.
- 5. The data provided by the TRADOC weight study are accurate and comprehensive with regard to capturing all basic trainees who, during the specified time window, were separated or recycled due to medical reasons.

6. All basic trainees who were hospitalized with stress fractures were coded for record as pathological fractures (code 7331 in the International Classification of Disease 9th revision) and not as traumatic fractures.

# Limitations

- 1. Only those stress fractures which resulted in inpatient treatment in a medical treatment facility (MTF) were included in this study. It is recognized that a number of stress fractures (overuse injuries) sustained during basic training are treated on an outpatient basis. However, the Patient Administration Systems and Biostatistical Agency (PASBA), Health Services Command, the primary source of data for this study, does not capture information concerning outpatient treatment.
- 2. Stress fracture or pathological fracture as coded in the International Classification of Disease (ICD 9th revision) was the only diagnosis tracked in this study. The incidence of other overuse injuries also may be favorably effected by the application of the suggested remedies.
- 3. Only those stress fractures which were sustained and diagnosed during the time period of this study were included. Cost considerations associated with those injuries which extended beyond the specified time window were included in the final cost figure. For example, disability payments resulting from an injury sustained during the study time frame but paid beyond the 30 April cutoff were included.

- 4. The components of the final cost savings figure were limited to the following:
- a. The training investment in a trainee up to the time of an injury which necessitated inpatient treatment and resulted in recycling or separation.
- b. Pay and allowances disbursed to a trainee during the nonproductive sick days associated with an injury pending final disposition, i.e., days in a hospital being treated (bed days) or convalescent days following treatment.
- c. Disability payments awarded to a trainee who was medically discharged as a direct result of injury sustained during the specified window.
- d. Severance Pay or that pay which was awarded to those trainees who were medically discharged with insufficient disability to qualify for temporary or permanent retirement.
- e. The medical costs derived from product of the cost per bed day of an orthopedic patient and the number of bed days accumulated by basic trainees sustaining stress fractures during the study time window.

# Definitions

Stress Fracture - End stage of a process (as opposed to an event, i.e., a traumatic injury) which involves the remodeling of bone following stress induced damage. This process initially involves a weakening of the effected area as damaged bone is

removed in preparation for the deposit of new bone. Continued stress to the effected area during this process leads to increased increments of stress induced damage and further weakening which eventuate in the development of a fracture. 13

<u>Physical Training</u> - Those basic training activities (marching, running and calisthenics) designed to increase muscular strength and endurance.

Sick Day - A day spent on inpatient status (bed day) in a hospital or on convalescent leave following a stay in a hospital awaiting final disposition.

TDRL - Temporary Disability Retirement List - A mechanism by which service members found to be unfit for continued service may be separated from active duty. These individuals must meet the same requirements for permanent retirement, however, their particular disability has not stablized and may reverse or worsen in severity over a relatively short period of time. This mechanism calls for frequent reevaluations (not more than 18 months) for up to five years. During this period individuals with 30 - 50 percent disability are compensated monthly at a rate of 50 percent of their base pay. Those with greater than 50 percent disability are compensated with a like percentage of their base pay. 14

<u>Permanent</u> <u>Retirement</u> - Mechanism by which an individual who has a stablized disability that renders him/her unfit for continued active duty is separated. This procedure requires a

disability assessment of greater than 30 percent. This individual then receives a monthly compensation of a like percentage of his/her base pay until they die.  $^{15}$ 

Severance Pay - A one-time payment for those individuals separated from service with a stablized medical disability less than 30 percent. This payment amounts to two months of base pay for every year of active duty (minimum of six months) completed at the time of separation. Those individuals who fall into the above disability range but have less than six months of active duty are tagged "separated with severance pay" for record only but receive no monetary compensation. 16

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#### CHAPTER II

# REVIEW OF LITERATURE

Since a 1966 study published by Gilbert and Johnson, numerous articles concerning lower extremity overuse injuries, primarily stress fractures, have appeared in the literature. These studies have focused mostly on the association of these injuries with military training. However, with the current physical fitness movement sweeping the country, concern with these kinds of injuries has been increasing in the civilian population. Early studies were focused primarily on the extent of the problem and the cause or etiology. Within the last ten years prevention of these insidious injuries has become an important consideration. 2

Military trainees remain the primary population afflicted with stress fractures. The demanding physical requirement of basic training and the poor physical condition normally found in new recruits are obvious contributing factors to the high incidence of stress fractures in this population.

Before reviewing ways to prevent these injuries, one must first examine the purpose of the physical training aspect of the basic training program. It is designed to develop physical strength and endurance needed to sustain a soldier in combat. 3 Keeping this end in mind, one must then ask if there are methods

other than the present program with its associated incidence of stress fractures that could achieve the same end while reducing the incidence of injury?

The present basic training program involves a one-hour exercise session, split between calisthenics and running, days a week for seven weeks. Local commanders, except for special test programs, can add to but not subtract from the time spent on physical training or its intensity. 4 Beyond this time dedicated solely to exercise, the basic training program involves a significant amount of marching. Most of the literature attributes stress fractures to the rapid onset of a training program which does not allow progressive exposure to stress and development of tolerance in a population, not in good physical condition. 5 This daily training program does not allow the musculoskeletal system to accommodate to stress. The results in some instances are stress fractures or lesser overuse injuries. The literature is unclear on the question of intensity and frequency of exercise in the development of muscular strength and endurance. It appears that an alternating day workout schedule as opposed to daily workouts can achieve similar or results in terms of strength and endurance. The central point seems to be that more training is not necessarily better and intense workouts must be balanced by sufficient rest in order to achieve optimal results.b

The concept of sufficient rest lends support to Scully and Worthen, who suggest incorporating rest periods in the training

regimen as a means of reducing the incidence of stress fractures. Scully, during test programs at Fort Knox, Kentucky, and Fort Bliss, Texas, eliminated running, jumping and double-timing during the third week of training. This significantly reduced the incidence of lower extremity stress fractures. Worthen, during studies at Fort Leonard Wood, Missouri, discovered a reduced occurrence rate of stress fratures in units which, during the first three weeks of training, separated blocks of physical training and drill and ceremony and limited periods of intense training to no more than two hours. Both of these research efforts, incorporating sufficient rest to allow bone accommodation and reconstitution, posed no compromise to the physical conditioning achieved by the test groups.

Ozburn conducted two studies at Fort Jackson which indicated the association of increased stress fractures in short trainees, primarily women, who were forced to comply with the 30 inch military step. Neither study was conclusive. However, placing the shortest trainees at the front of units during road marches and allowing these soldiers to use a stride length consistent with their height appeared to reduce incidence of stress reactions. In these cases, physical stature apparently had more impact than physical conditioning.

The concept of developing criteria against which new recruits could be evaluated in an effort to predict whether they would successfully complete training was tested by Kowal et al. in 1982. 10 Many of the factors applied in Kowal's study, such

as comparative fitness, body composition, and strength, were also considered by other authors to evaluate susceptability to stress injuries. Although the prescreening model developed by Kowal produced a relative improvement of only 16 percent accuracy in predicting attrition as compared to no screening, it was important when escalating costs of manpower recruitment and training were considered. 11

If prescreening revealed an anatomical defect e.g., high arch 12 or foot angulation 13, which predisposed a recruit to stress fracture, a corrective orthotic device could be applied. However, even if the recruit were healthy and normal, repetitive excessive loading of the legs, common in basic training programs, could fatigue muscles and ligaments and cause the bones to absorb more stress than usual. Bone remodeling and subsequent fracture would ensue. 14

Another remedy was proposed by Gilbert and Johnson in their 1966 study and subsequently was supported by numerous other studies. They suggested a special training unit for recruits who were overweight or physically weak, that is, recruits who were particularly susceptible to stress fractures. These recruits would follow a special exercise program designed to build them up and prepare them for the rigors of the regular training program. Candidates for this program would be those recruits who failed to meet minimum standards on an initial physical condition evaluation. The remedial training program would be followed for

a specified period of time in the interest of cost containment. If the individual still was unable to meet the minimum standard, he/she would be separated.

A variation of the corrective conditioning concept has been instituted at Fort Knox. Project Thunderbolt is a program which identifies trainees who initially are unable to meet upper body strength criteria. These trainees are subjected to a strength development program for up to three weeks before beginning the pasic training cycle. This program, however, does not provide for mandatory separation. If a recruit still is unable to meet the minimum strength prerequisites following the three week period, he/she enters basic training. <sup>16</sup>

Trainee and cadre education is a crucial factor in reducing the incidence of overuse injuries. This education should include the causes and early symptoms of overuse injuries as well as methods, e.g., body mechanics of correct running and marching technique, by which one may reduce susceptibility to overuse injuries. Kersey, through the introduction of such an education program at Fort Knox, Kentucky, has achieved some success in reducing the incidence of overuse injuries. 18

All of the remedies mentioned here have demonstrated some contribution toward the reduction in the incidence of lower extremity overuse injuries (primarily stress fractures) in basic trainees. Several researchers in this area agree, however, that due to the differences in the etiology of lower extremity disorders, any profound impact on a reduction of the incidence of

these injuries is not going to occur with the application of a single remedy, i.e., using running shoes as opposed to boots for PT. Rather, a multidimensional approach is prescribed which incorporates a number of these remedies: prescreening evaluations, modification of the PT regiments, cadre trainee education and the use of special remedial training units. 19

The remedies described have been instituted in varying degrees at some of the BTCs. Considering the demonstrated effectiveness of these remedies, it must be assumed that the DoA and TRADOC still are not aware of the potential cost savings which could be realized from the universal application of these remedies. A tally of these cost savings may be enlightening and serve to alter this line of thinking.

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#### CHAPTER III

# DISCUSSION

### Methodologies

Between 1 January 1983 and 30 April 1983, TRADOC conducted study titled Weight Standards for Enlistment and Retention in Army (APPENDIX C). A part of this study was identification of all basic trainees who were recycled or separated for medical reasons during that time frame. A total of 45,111 trained fell into this category. 1 1,715 trainees out of of these individuals was sent to the Administration System and Biostatistical Agency (PASBA) of Health Services Command (HSC) to identify trainees who hospitalized and the primary diagnoses. These data were sorted by frequency of diagnosis to determine the most prevalent causes for hospitalization among this population (APPENDIX B). Of these diagnoses, stress fractures ranked 5th. Other information derived from these data were approximate time in service of trainee at time of admission, number of sick days, number of bed days and final disposition of the trainee (return to duty, separation with or without severance pay or TDRL).

Time in service information at the time of hospitalization served as the basis for calculation of the training investment in that individual at the time of injury. This investment included

costs associated with processing a trainee through a reception station and costs associated with each day of training to include pay and allowances. Cost information specific to each BTC was secured from TRADOC (APPENDIX D). This information was used to develop a cost per training day (including pay and allowances of \$33 per day) at each BTC (Table 1). Lost training investment for those trainees who were separated from the service for medical reasons was the sum of reception station costs (\$768 per trainee<sup>2</sup>) plus the product of the time in service of the trainee at the time of injury and the cost per training day at the respective BTC.

BTC COST PER TRAINING DAY

TABLE 1

BTC		COST/DAY
Fort	Sill	\$ 89.00
Fort	McClellan	\$105.00
Fort	Kno x	\$123.00
Fort	Jackson	\$100.00
Fort	Dix	\$116.00
Fort	Bliss	\$170.00
Fort	Leonard Wood	\$ 99.00
Fort	Benning	Data not available

Data were insufficient to determine how many training days had to be repeated as a result of recycling. Therefore, this loss of training investment could not be figured into the potential savings figure.

Cost associated with each sick day was limited to the trainee's pay allowances. It was recognized that time spent waiting final disposition need not be nonproductive time. Members of Medical Hold Companies in military hospitals awaiting final medical board action can and do provide valuable services to the hospital. Assessing a value of this service, however, was difficult and beyond the scope of this study. Sick day costs were the product of total sick days and a trainee's daily pay and allowances (\$33 per day).

The assessment of costs associated with medical treatment was not as straight forward as the other cost factors described here. The records of 26 basic trainees sustaining stress fractures at Fort Knox were reviewed to ascertain the medical costs associated with these injuries. Each record reflected a unique combination of length of stay, physical therapy, surgery and drug therapy as well as x-ray and bone scan procedures. It was not possible to develop a representative cost per patient which could be applied to all patients included in the study. Alternatives to this method were 1) to attempt to secure the inpatient record of each trainee involved in this study and develop a unique cost for medical treatment rendered to each patient or 2) to utilize Uniform Chart of Accounts data to

develop a weighted average cost per orthopedic bed day which could be assessed against each bed day accumulated by the patients identified in this study. The first alternative was not feasible considering the lack of sufficiently detailed data. The second alternative, although sacrificing accuracy, proved to be the only feasible way to assess medical costs associated with these patients. Total medical cost was the product of the total number of bed days accumulated by stress fracture patients identified in this study and the weighted cost per bed day (APPENDIX E).

Assessing costs associated with separation of a trainee for medical reasons presented a dilemma, especially concerning TDRL payments. TDRL payments represent a portion of base pay awarded to an individual based on the percent of physical disability assigned by a Physical Evaluation Board (PEB). This disability assessment is subject to reevaluation at least every 18 months up to five years. During reevaluations the individual may be 1) continued on TDRL 2) found fit for duty and afforded the opportunity of returning to active duty or have his/her monthly disability payments stopped, 3) assessed at a lower percent of disability which may result in an adjustment in the monthly disability payment, 4) placed on permanent retirement at a fixed disability payment for the rest of his/her life or 5) separated with severance pay if the disability is found to be less than 30 percent.

To project the total costs associated with a training injury that resulted in TDRL or permanent retirement, the following information was secured from the US Army Physical Disability Agency, Walter Reed Army Medial Center, Washington, D.C.: 1) average time on TDRL status until a fit for duty or permanent retirement assessment is made, 2) percent of those on TDRL who were eventually found fit for duty or permanently retired. This information is contained on Table 2.

TABLE 2
TDRL DISPOSITIONS

	PERCENT	AVERAGE TIME ON TORK
Fit For Duty	22	16
Permanent Retirement	17	21
Separated With Serverance Pay	53	17
Separated Without Severance P	ay 2	15
Continued on TDRL	<u>6</u>	12
	100	

Based on information secured from the U.S. Army Physical Disability Agency, Walter Reed Army Medical Center, Washington, D.C., 1979-1983.

Percent disability awarded to individuals included in this study who were placed on TDRL was determined, to the extent possible, by direct liaison with the respective MTF Physical

Evaluation Board Liaison Officers (PEBLO). This disability assessment dictated the monthly compensation paid to a separated service member while on TDRL status which in turn was used in present value computations 3 to project the TDRL costs to the government.

An assumption was made that any individual who, according to historical patterns, eventually would be permanently retired, would be carried in that status at the same percent disability rating that had been assigned while on TDRL. Present value analysis was performed using the appropriate monthly disability compensation to ascertain the projected cost to the government for the balance of that individual's life. Life span information from The National Center For Health Statistics was used to determine the length of time these payments would continue considering an average trainee age of 21 years. Again, an assumption was made that, although the individual had been found permanently disabled, this disability would not cause a significant deviation from the normal life span of a US citizen.

The final cost savings potential then was 60 percent of the sum of all the aforementioned expenses adjusted to an annual basis.

# Findings

From 1 January 1983 - 30 April 1983, 45,111 basic trainees were cycled through TRADOCs eight BTCs. Out of the group, 62 individuals sustained stress fractures which resulted in

inpatient treatment and subsequent recycling or separation.

Table 3 reflects the incidence and BTC distribution of these injuries.

TABLE 3

STRESS FRACTURE (SF) DISTRIBUTION AND INCIDENCE

BTC	# OF TRAINEES CYCLED	# OF TRAINEES ADMITTED FOR SF	INCIDENCE OF SF	% OF SF
Fort Sill Fort McClellan Fort Knox Fort Jackson Fort Dix Fort Bliss Fort Leonard Wood Fort Benning	4451 4119 7129 11778 3421 1287 9977 2949	1 0 28 4 2 1 25 <u>1</u>	.0002 0039 .0003 .0006 .0002 .0002 .0003	1.6 Ø 45.2 6.5 3.2 1.6 40.3 1.6
TOTAL	45111	62	÷	100

The disposition of the 62 stress fracture casualties is found in Table 4. There were 34 individuals who were separated with severance pay or placed on the TDRL. They accounted for 2,056 lost training days. In terms of dollars, this loss of training investment totaled \$26,112 (34 individuals x \$768) in reception station cost and \$233,796 in Basic Training costs (number of days in basic training at the time of injury x cost per training day at each respective BTC). Projected annually, this represents a loss of training investment of \$779,724 due to stress fractures {(26,112 + \$233,796) x 3}.

# DISPOSITION OF STRESS FRACTURE CASUALTIES

TABLE 4

DISPOSITION	NUMBER	OF TRAINEES
TDRL		25
Returned to Duty (Recycled)		13
Separated With Severance Pay		9
Non-medical Separation		<u>15</u>
	TOTAL	62

Trainees who were eligible for severance pay by virtue of assigned disability (less than 30 percent) did not qualify in terms of time in service (less than six months). These individuals were recorded as separated with severance pay when in fact they received no separation allowance.

The 62 basic trainees hospitalized for stress fracture injuries accounted for 517 bed days and 2,861 sick days. This translates into \$94,413 in sick day pay and allowances (2,861 days x \$33 per day) and \$125,114 in medical costs, considering a weighted cost of \$242 per orthopedic bed day (517 days x \$242 per day). These figures projected annually total \$283,239 and \$375,342 for sick day and medical costs respectively.

The final disposition of 25 of the 62 basic trainees in this study was placement on TDRL. This figure would equal 75 if projected to an annual basis. The statistical information in Table 2 was applied and the assumption was made that all the trainees in question fell into the 50 percent payment bracket.

(NOTE: All but one of the 25 trainees placed on TDRL were awarded 40 percent disability. This made them eligible to receive a monthly payment equal to 50 percent of an E-1's base pay or \$287). Table 5 shows the present value computation of an annuity of \$287 @ 6 percent annual interest compounded monthly for the projected TDRL time frame.

Present value Computation for TDRL Payments
(Applying a Monthly Annuity of \$287)

DISPOSITION	# OF TRAINEES	# OF MONTHS TDRL (ea)	PRESENT VALUE
Fit for Duty	16	16	\$ 70,793
Permanent Retirement	13	21	\$ 74,573
Separated with Severance Pay	4 Ø	17	\$187,582
Separated without Severance Pay	2	15	\$ 8,317
Continued on TDRL	4	12	<u>\$ 13,405</u>
TOTAL	75		\$354,670

The final cost component, that of disability payments to those permanently retired, was developed using the projected annual figure of 13 trainees identified in Table 5 which, according to historical data, would convert to Permanent Retirement status. Assuming 1) an average age of 21 years (average of the 62 trainees sustaining stress fractures), 2) an anticipated 55-1/2 years of remaining life (from National Center for Health Statistics, US Department of Health and Human

Services), and 3) the continuation of a 40 percent disability assessment the following present value computation was conducted. A \$230 (40 percent of \$574) annuity for 666 months (55.5 x 12) at 6 percent annual interest compounded monthly would yield a present value of \$44,562. This figure applied to the 13 trainees projected to be permanently retired would result in a potential cost of \$579,306.

The total projected annual cost of stress fractures is depicted in Table 6.

Total Annual Cost Associated With Stress Fractures

TABLE 6

Cost Component		Cost
Training Investment	\$	779,724.00
Sick Day Costs	\$	283,239.00
Medical Costs (Inpatient Bed Days)	\$	375,342.00
Disability Retirement Costs:		
Temporary Permanent	\$ <u>\$</u>	354,670.00 579,306.00
TOTAL	\$2	,372,281.00

A 60 percent effectiveness rate of the remedies identified in this study, represents a potential annual savings of \$1,423,369 with little or no economic impact on the current basic training program.

Two other items of interest surfaced during the development of this study. However, neither had direct impact on this project's charter. First, 53 of the 62 stress fractures included in this study occurred at only two of the BTCs: Fort Knox (28) and Fort Leonard Wood (25). Second, all but one of the trainees who were ultimately placed on TDRL were processed at Fort Knox. Several inferences concerning training practices, coding procedures and PEB processing could be made from these findings. Definitive research in these areas was beyond the perview of this project.

### CHAPTER III

### Foo tno tes

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- Telephone Interview with Jane Coppock, Headquarters, Training and Doctrine Command, Fort Monroe, Virginia, 9 May 1984.
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### CHAPTER IV

### CONCLUSION AND RECOMMENDATION

The Department of the Army, through modification of the existing basic training program, could save approximately \$1.5 million annually. This figure represents 60 percent of those costs currently associated with stress fractures.

The proposed modifications have resulted in a reduced incidence of stress fractures in test demonstrations. Though these proposals pose little or no economic impact on existing BTC practices, they have not been instituted universally. Specifically, these modifications include:

- 1) A prescreening program which examines trainees for anatomical idiosyncricies that may predispose them to stress fractures, i.e., excessive arch or foot angulation. Orthotic appliances would be applied to correctable defects prior to the initiation of training.
- 2) The administration of a physical conditioning test prior to the initiation of training to evaluate a new recruit's strength and endurance status. If established fitness standards could not be met, the recruit would be enrolled in a strength/endurance development program of finite length. Failure to meet the prescribed standards following this program would result in separation.

- 3) Institution of a training program to: a) educate both trainees and cadre on the causes and symptoms of stress fracture and b) instruct same on body mechanic techniques which reduce the potential for developing stress reactions.
- 4) Incorporate adequate rest into the BTC program to allow for bone reconstitution, i.e., eliminate all running, extended marching and jumping exercise during the third week of training or adopt an alternating day exercise schedule as opposed to a daily PT regimen.
- 5) Make allowances for variation of stride length in both running and marching that accommodates the shortest people in a formation. This would be facilitated by placing the shorter trainees at the front of formations and allowing those individual(s) to set the stride length.

It must be emphasized that the full potential for cost savings would not be achieved with the application of one of the remedies but rather through an proposed approach which encompasses the application of several or all of these recommendations at all BTCs. It should also be noted that CONUS-wide institution of these remedies also would serve reduce the incidence of other lesser stress reactions which do not carry the economic impact of stress fractures.

It is further suggested that additional research be directed toward 1) the inequitable distribution of stress fractures among BTCs and 2) the basis of the relatively high number of TDRL stress fracture dispositions occurring at Fort Knox.

### CHAPTER V

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# APPENDIX A

MEDICAL CAUSES FOR SEPARATION AMONG BASIC TRAINEES FY 83

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# APPENDIX B

FREQUENCY OF ADMISSION DIAGNOSIS AMONG BASIC TRAINEES

FREQUENCY OF FRIMARY DIAGNOSES FOR RECORDS
FROM THE INDIVIDUAL PATIENT DATA SYSTEM DATA BASE
WITH SOCIAL SECURITY MUNBERS MATCHING THOSE PROVIDED BY FT MONROE

### EXFLANATORY NOTES:

### 1. Reports:

1116

- a. Top 29 primary diagnoses sorted by frequency
- b. Primary diagnoses sorted by diagnoses code
- 2. Data are for records from the Individual Patient Data System calendar year 1983 data base coded with social security numbers (SSN) that matched the SSN furnished by Ft Monroe.
- 3. Date are for impatients, carded for record only (CRC) cases and absent sick cases (active duty Army personnel treated in a normilitary facility for the entire period of hospitalization).
- 4. Since a patient may have been discharged more than once during the specified time period, the frequency presented is the number of times the specified diagnoses was reported and not the number of people.
- 5. Piagnoses (DG) codes are as found in the Ninth Revision of the International Classification of Diseases (ICD-9).

SOURCE: Individual Fatient Data System (IFDS)

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FARGUENCY OF PRIMARY DIAGNOSES FOR RECORDS FROM THE IPDS DATA BASE WITH SUCCESSION SECURITY NUMBERS MATCHING TROUBLE PROVIDED BY FT MONOBE

# 29 TOP DIAGNOSES

	PRIMARY DG CODE	TITLE (ICD-9)	FREQUENCY
1	4659	ACUTE UPPER RESPIR ATURY INFECTA NOS	135
2	7340	FLAT FOOT	117
3	7357	OTHER ACQUIRED DE- FORMITY FOOT ANKLE	132
4	4939	SGV AMHTZA	79
5	7331	PATHOLOGICAL FX	၁၃
ó	4860	PNEUMONIA NOS	. 36
7	7338	MALUNION AND NON- Union of Fracture	29
8	7092	SKIN FIBROSIS.SCAR	27
9	7193	RECURRENT DISLOCA- TION OF JOINT	25
10	7177	CHONDROMALACIA PATELLAE	24
11	7561	CONSENITAL ANDMALY OF SPINE	22
12	7546	VALSUS DEFORMITY OF FEET	21
13	7188	DERANGEMENT OF JOINTS NEC	20
14	7185	ANKYLOSIS OF JOINT	20
15	5509	INGUINE HERNIA NOS	1 <del>0</del>
16	7161	TPAUMATIC ARTHROP-	18
17	7295	PAIN IN LIMB	18
lá	4019	ESSENTIAL HYPER- TENSION NOS	14

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FREQUENCY OF PRIMARY DIAGNOSES FOR RECORDS FROM THE IPOS DATA BASE WITH SOCIAL SECURITY NUMBERS MATCHING THOSE PROVIDED BY FT MUNROE

### 29 TUP DIAGNOSES

	PRIMARY DG CODE	TITLE (ICD-9)	FREQUENCY
19	7339	DISORDERS OF BONE AND CARTILAGE NEC	14
20	0799	VIRAL INFECTN NOS	13
21	3451	GENERALIZED CON- VULSIVE EPILEPSY	12
22	7547	CONSENITAL DEFORM- ITY OF FEET NEC	11
23	3891	SENSORINEURAL DEAFNESS	11
24	4620	ACUTE PHARYNGITIS	11
25	7245	BACKACHE NOS	10
26	7194	PAIN IN JOINT	10
27	7242	LUMBAGO	10
28	7802	SYNCOPE. COLLAPSE	10
29	4549	VARICOSE VEINS. LEG NOS	10
		TATEL	916

- 435 I FREQUENCY OF PRIMARY DIAGNOSES FOR RECORDS FROM THE IPOS DATA BASE AITH SOCIAL SECURITY NUMBERS MATCHING THOSE PROVIDED BY FT MONROE

	PRIMARY DG CODE	TITLE (ICD-9)	
1	0088	INTESTINAL INFECTN	FREQUENCY
2		OTHER DREAMISM NEC	-
2	0340	STREP SORE THROAT	6
3	0520	CHICKENPOX	2
4	0541	GENITAL HERPES	2
5	<u>0</u> 544	HERPES SIMPLEX.OPH THALMIC COMPLICATN	2
6	0709	VIRAL HEPATITIS	2
7	0750	INFECTIOUS MONONUCLEOSIS	3
8	0781	VIRAL WARTS	1
9	0799	VIRAL INFECTN NOS	13
10	0985	CORDCOCCAL INFEC- TINICL AC NOIT	1
11	2133	BENGN NEOPLASM.RIB STERNUM. CLAVICLE	1
12	2134	BENIGN NEOPLASM, LONG BONES UPPER LIMB, SCAPULA	1
13	2136	BENIGN NEDPLASM. Shurt Bones. Leg	1
14	2140	LIPOMA	1
15	2170	BENIGN NEDPLASM. BPEAST	2
16	2377	NEUROFIBROMATOSIS	2
17	2420	TOXIC DIFFUSE SOITER	3
18	2500	DIABETES MELLITUS COMPLICATION PREPARED	4 
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AGE 2 PREQUENCY OF PRIMARY DIAGNOSES FOR RECORDS FROM THE IPDS DATA BASE WITH SOCIAL SECURITY NUMBERS MATCHING THOSE PROVIDED BY FT MORDS

	PRIMARY DG CODE	TITLE (ICO-9)	FREQUENCY
19	2600	IRON DEFICIENCY ANEMIA	1
20	2824	. HALASSEMIAS	2
21	2826	SICKLE-CELL ANEMIA	1
22	2953	SCHIZOPHRENIA. PARANDID TYPE	3
23	2954	ACUTE SCHIZOPHREN- IC EPISODE	9
24	2956	RESIDUAL SCHIZD+ PHRENIA	5
25	2959	SCHIZOPHRENIA NOS	1
26	2961	MANIC-DEPRESIV PSY CHUSIS.DEPRESD TYP	1
27	2965	MANIC-DEPRESSIVE PSYCHOSIS.CIRCULAR TYPE NOS	2
28	2966	MANIC-DEPRESSIVE PSYCHOSIS.NEC.NOS	1
29	2989	PSYCHOSIS NOS	2
30	3000	ANXIETY STATES	1
31	3012	SCHIZDID PERSONA- LITY DISORDER	1
3.2	3015	HYSTERICAL PERSONA LITY DISDROER	1
33	3016	PERSONALITY DIS- DRDERS NEC	÷
34	3019	PERSONALITY DISH DRUERS NOS	?
35	3052	NONDEPENDENT SINGLE DRUG ABUSE AITH ALCOHOL	1

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+AGE 3 FREQUENCY OF PRIMARY DIAGNOSES FOR RECORDS FROM THE IPDS DATA BASE WITH SOCIAL SECURITY NUMBERS MATCHING THOSE PROVIDED BY ET MONROE

	PRIMARY DG CODE	TITLE (ICD-9)	FREQUENCY
30	3070	STAMMERING AND STUTTERING	1
3 7	3089	ACUTE REACTION TO STRESS NOS	1
3 6	3094	ADJUSTMNT REACTION MIXED DISTURBANCE	2
39	3099	ADJUSTMENT REACT- ION NOS	1
40	3102	POSTCONCUSSIONAL SYNDROME	4
41	3110	DEPRESSIVE DIS- DRDER NEC	1
42	3332	ZUNCJCCYM	2
43	3379	DISCRDER AUTONOMIC NERVOUS SYSTEM NOS	1
44	3451	SENERALIZED CON- VULSIVE EPILEPSY	12
45	3452	EPILEPSY.PETIT MAL	2
45	3453	EPILEPSY, GRAND MAL	2
47	3454	PARTIAL EPILEPSY WITH IMPAIRMENT DF CONSCIDUSNESS	1
46	3458	EFILEPSY NEC	1
49	3459	EPILEPSY NOS	5
50	3468	MIGRAINE NEC	2
51	3469	MIGRAINE NOS	8
52	3518	FACIAL NERVE DIS- DRUBER NEC	1
5 3	3530	BRACHIAL PLEXUS LESIONS PREPAR	ED BY:

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PAGE 4 FREQUENCY OF PRIMARY DIAGNOSES FOR RECORDS FROM THE IPOS DATA BASE WITH SCORD FY FT MONTOE

	PRIMARY DG CODE	TITLE (ICD-9)	FREQJENCY
54	3540	CARPAL TUNNEL SYND	2
55	3542	LESION.ULNAR NERVE	1
56	3551	MERALGIA PARAES- Thetica	1
57	3553	LESION OF LATERAL POPLITEAL NERVE	1
58	3555	TARSAL TUNNEL SYND	1
59	3625	DEGENERATION, MACU- LA, POSTERIOR POLE	1
50	3627	HEREDITARY RETINAL DYSTROPHIES	4
61	3632	OTH.NOS FORMS.CHO- RIGRETINITIS	1
52	3556	GLAUCOMA W OTHER Scular disorders	1
<b>5</b> 3	3671	MYOPIA	3
54	3672	ASTIGMATISM	?
55	3673	ANISOMETROPIA AMD ANISEIKONIA	1
66	3679	DSRDR REFRACTION: Accommodation vos	5
<i>5</i> 7	3680	AMBLYDPIA	2
56	368 <i>2</i>	DIPLUPIA	r,
59	3699	VISUAL LOSS NOS	2
70	3710	CORNEAL SCARS AND OPACITIES	1
7 1	3716	KEK4TOCONUS	1
7.2	3715	CORNEAL OSROR NEC	1
73	3724	PTERYGIUM	1

PAGE 5 FREQUENCY OF PRIMARY DIAGNOSES FOR RELORDS FROM THE IPDS DATA BASE AIT SOCIAL SECURITY NUMBERS MATCHING THOSE PROVIDED BY ET MONROE

	PRIMARY DG CODE	TITLE (ICD-9)	FREQUENCY
74	372 ô	CONJUNCTIVAL DIS- DRDERS NEC	1
75	3771	OPTIC ATROPHY	1
70	3790	CONVERGENT CONCOM- ITANT STRABISMUS	3
77	3793	APHAKIA AND OTHER Disorders of Lens	1
78	3794	ANOMALIES OF PUPILLARY FUNCTION	J
79	3795	NYSTAGMUS.GTH IRR- EGULAR EYE MOVEMNT	1
30	3612	CHADNIC MUCDID DTITIS MEDIA	1
81	3814	NONSUPPURATIVE OTITIS MEDIA NOS	2
8.2	3829	SON AICEM SITITC	ė
93	3631	CHRON MASTOIDITIS	2
<b>9,4</b>	3833	COMPL FOLLOWING MASTOIDECTOMY	1
85	3842	PERFORATION OF TYMPANIC MEMBRANE	3
86	3853	CHOLESTEATOMA OF MIDDLE EAR, MASTOID	1
87	3859	DSRDR MIDDLE EAR SCW DICTSAM GWA	1
98	3860	MENIERES DISEASE	1
89	3885	DISORDERS.ACOUSTIC NERVE	1
00	3890	SEMERADO EVITOURACO	1
91	1988	SENSORINEURAL DEAFNESS PREPARED	11 BY:

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43E 6 FREQUENCY OF PRIMARY DIAGNOSES FOR RECORDS FROM THE IPOS DATA BASE WITH SOCIAL SECURITY NUMBERS MATCHING THOSE PROVIDED BY FT MONROE

	PRIMARY DG CDDE	TITLE (ICO-9)	FREQUENCY
92	38.98	DEAFNESS NEC	1
93	3899	DEAFNESS NOS	2
94	3949	DTH+UNSPEC DISEASE OF MITRAL VALVE	1
95	3979	RHEUMATIC DIS-ENDO CARDIUM-VALVE NOS	1
96	4019	ESSENTIAL HYPER- TENSION NOS	i 4
97	4209	ACUTE PERICARDITIS NEC	1
98	4240	MITRAL VALVE DSRDR	7
99	4241	ADRTIC VALVE DSROR	1
100	4267	MAVCISTA SUCLAMENA NIATIONA SALUSIST	1
101	4278	CARDIAC DYSRHYTH- MIAS NEC	1
102	4430	RAYNAUDS SYNDROME	1
103	4436	PERIPHERAL VASCU- LAR DISEASE NEC	1
194	4510	PHLEBITIS.THROMBO- PHLEBITIS. SUPER- FICIAL VESSELS LEG	3
105	4511	PHLEBITIS.THROMBO- PHLEBITIS. DEEP VESSELS OF LEG	1
105	4519	PHLEBITIS.THROMBO- PHLEBITIS NOS	1
107	4549	VARICOSE VEINS. LEG NOS	10
: n e	<b>45</b> 50	INTERNAL HEMOR- RHOIDS NOS	1

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	PRIMARY DG CODE	TITLE (ICD-9)	FREQUENCY
10	9 4552	INTERNAL HEMORHOID OTH COMPLICATIONS	2
11	0 4553	EXTERNAL HEMOR- RHOIDS NOS	1
11	1 4555	EXTERNAL HEMORHOID OTH COMPLICATIONS	1
11	2 4564	SCHOTAL VARICES	4
11	3 4571	STHER LYMPHEDEMA	2
11	4 4592	COMPRESSION. VEIN	1
11	5 4599	DISORDERS CIRCULA- TORY SYSTEM NOS	. 1
11	6 4619	ACUT SINUSITIS NOS	1
11	7 4620	ACUTE PHARYNGITIS	11
11	e 4630	ACUTE TONSILLITIS	3
11	9 4658	ACUTE UPPER RESPIR ATDRY INFECTION. MULTIPLE SITE NEC	5
12	0 4659	ACUTE UPPER RESPIR ATORY INFECTN NOS	135
12	1 4660	ACUTE BRONCHITIS	6
12	2 4730	CHRONIC SINUSITIS. MAXILLARY	7
12	3 4738	CHR SINUSITIS NEC	2
12	4 4739	CHR SINUSITIS VOS	3
12	5 4770	POLLINIC RHINITIS	1
12	0 4779	ALLERGIC RHINITIS	2
12	7 4781	DTHER DISEASE. NA- SAL CAVITY.SINUSES	1

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	PRIMARY DG CODE	TITLE (ICD-9)	FREQUENCY
128	4830	PNEUMONIA. OTHER SPECIFIED ORGANISM	3
129	4860	PNEUMONIA NOS	<b>36</b>
130	4871	FLU W OTH RESPIRA- TORY MANIFESTATION	1
131	4900	BRONCHITIS NOS	1
132	4930	ASTHMA, EXTRINSIC	1
133	4939	ASTHMA VOS	79
134	4960	CHRONIC AIRWAYS OBSTRUCTION NEC	1
135	5110	PLEURISY	1
136	5198	OTH DIS. LUNG NES	1
137	5191	OTH DIS TRACHEA. Browchus Mec	1
138	5307	GASTRO-ESOPHAGEAL LACERATION-HEMOR- RHAGE SYNDROME	1
139	5324	DUDDENAL ULCER.CHR GNIC W HEMORRHAGE	4
140	5329	DUDDENAL ULDER NOS	2
141	5334	PEPTIC ULCER CHPON IC k Hemorrhage	1
142	5337	PERTIC ULCER.CHRON	2
143	5339	PERTIC ULCER NOS	2
164	5355	GASTRITIS: GASTRU- DUDDENITIS NOS	2
45	5400	ACUTE APPENDICITIS WITH GENERALIZED PEKITONITIS	1

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PAGE 9 FREQUENCY OF PRIMARY DIAGNOSES FOR RECORDS FROM THE IPDS DATA BASE AIT SOCIAL SECURITY NUMBERS MATCHING THOSE PROVIDED BY FT MONROE

n-aleh	ED BY: ment of the Army Services Command A Administration	Depa	ARED BY: Army Patient Administration Systems Biostatistics Activity TORC 17 MAY
165	5921	CALCULUS OF URETER	APED BY:
164	5920	CALCULUS OF KIDNEY	2
163	5908	PYELDNEPHRITIS.	1
152	5870	RENAL SCEROSIS NOS	2
161	5771	CHRON PANCREATITIS	1
160	5733	HEPATITIS NOS	2
159	5694	OTH DSRDR RECTUM. ANUS	1
158	5660	ANAL RECTAL ABSCSS	1
157	5651	ANAL FISTULA	1
156	5650	ANAL FISSURE	1
155	5649	FUNCTIONAL DIGES- Tive dsrdps NOS	1
154	5647	MEGACOLON NOS	2
153	5641	IRRITABLE COLON	1
152	5580	OTHER NONINFECTIVE GASTROENTERITIS AND COLITIS	5
151	5560	IDIOPATHIC PROCTO- COLITIS	
150	5559	REGIONAL ENTERITIS NOS	2
149	5531	UMBILCE HERNIA NOS	1
148	5509	INGUINE HERMIA NOS	Ĭ o
147	5501	INSUINAL HERNIA WITH OBSTRUCTION	1
140	5409	ACUTE APPENDICITIS NOS	5
	PRIMARY DG CODE	TITLE (ICD-9)	FREQUENCY

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	PRIMARY DG CODE	TITLE (ICD-9)	FREQUENCY
166	5929	URINARY CALCULUS NOS	2
167	5939	DISDRDERS OF KID- NEY AND URETER NOS	2
158	5969	DSRDRS BLADDER NOS	1
159	5989	URETHRAL STRICTURE NOS	2
170	5990	JRINARY TRACT IN- FECTION: SITE NOS	1
171	6039	HYDROCELE NOS	2
172	5049	ORCHITIS AND EPIDIDYMITIS MOS	3
173	6081	SPERMATOCELE	1
174	6088	DISORDERS OF MALE GENITALIA NEC	1
175	6099	DISDROERS OF MALE GENITALIA NOS	2
176	6110	INFLAMMATORY DISEASE OF BREAST	1
177	5141	CHRONIC SALPINGI- TIS AND DOPHORITIS	4
178	5142	SALPINGITIS AND COMPACTION OF STREET	1
179	6149	INFLAMMATORY DIS- EASE, FEMALE PEL- VIC DRGANS NOS	1
190	6161	VAGINITIS AND VULVOVAGINITIS	1
.81	6201	SORPUS EUTEUM SYST Dr. Hematoma	1
ے د	520 <i>2</i>	DUAPIAN CYST NEC	Q

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PAGE 11 FREQUENCY OF PRIMARY DIAGNOSES FOR RECORDS FROM THE IPOS DATA BASE WITH SOCIAL SECURITY NUMBERS MATCHING THOSE PROVIDED BY FT MONROE

	PRIMARY DG CODE	TITLE (ICD-9)	FREQUENCY
193	5258	SYMPTOMS. PAIN.FE- MALE GENITALIA NEO	
184	6259	SYMPTOMS, PAIN, FE MALE GENITALIA NOS	
185	5252	EXCESSIVE OR FRE- JUENT MENSTRUATION	
186	5254	IPREGULAR MENSTRUAL CYCLE	1
187	6268	ABNORMAL BLEEDG.FE MALE GENITALIA NEC	
198	6810	CELLULITIS AND ABSCESS. FINGER	. 1
139	6811	CELLULITIS AND ABSCESS. TOE	1 .
190	6820	CELLULITIS AND ABSCESS. FACE	1
191	6823	CELLULITIS.ABSCESS UPPER ARM. FOREARM	1
192	5825	CELLULITIS AND ABS	6
193	5827	CELLULITIS AND ABS	3
194	6850	PILONIDAL CYST WITH ABSCESS	1
195	6851	PILONIDAL CYST NOS	4
196	6861	PYUGENIC GRANULOMA	1
197	6918	ATOPIC DERMATITIS AND RELATED CONDI- TIONS NEC	7
195	5928	CONTACT DERMATITIS SPECIFIED ASNT NEC	1
199	6929	CONTACT DERMATITIS	3
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JE 12 FREQUENCY OF PRIMARY DIAGNOSES FOR RECORDS FROM THE 1905 DATA BASE WITH SOCIAL SECURITY NUMBERS MATCHING THOSE PROVIDED BY FT MONROE

1	PRIMARY BDCC DD	TITLE (ICD-9)	FREQUENCY
	6950	TOXIC ERYTHEMA	2
201	1966	OTHER PSDRIASIS	5
- 52	6983	LICHENIFICATION.LI CHEN SIMPLEX CHRON	1
203	7048	DISEASE OF HAIR. HAIR FOLLICLES NEC	1
: 34	7058	DISORDER OF SWEAT GLANDS NEC	5
105	7061	OTHER ADME NEC	5
206	7091	IDIOPATHIC URTICARIA	1
_37	7092	SKIN FIBROSIS+SCAR	۷٦
30€	7100	SYSTEMIC LUPUS ERYTHEMATOSUS	1
109	7140	RHUMTOID ARTHRITIS	1
110	715;	LOCALIZED PRIMARY DSTEDARTHPOSIS.	2
111	7152	LOCAL SECONDARY Ostedarthposis	1
.:2	7153	LOCALIZED DSTEDH REM RIZORHTRA	5
13	7159	OSTECARTHRUSIS NOS	£
:4	7151	TRAUMATIC ARTHROPH ATHY	1.9
15	7159	APTHROPATHY NOS	1
16	7171	DERANGEMENT ANTER- 104 HORN OF MEDIAL MENISCUS	1
: 7	7173	GTHER DERANGEMENT OF MEDIAL MENISOUS	3

PAGE 13 FREQUENCY OF PRIMARY DIAGNOSES FOR RECORDS FROM THE 1PDS DATA BASE WITH SUBJECT OF THE PROPERTY OF THE

•	PRIMARY DG CODE	TITLE (ICD-9)	FREQUENCY
218	7174	DERANGEMENT OF LATERAL MENISCUS	3
219	7175	FOUSE BODY IN KNEE	1
220	7177	CHONDAMALACIA BALLAE	24
221	7178	INTERNAL DERANGE- MENT OF KNEE NEC	6
222	7179	INTERNAL DERANGE- MENT OF KNEE NOS	6
223	7132	PATHOLOGICAL DIS- LOCATION OF JOINT	3
224	7183	RECURRENT DISLOCA- TION OF JOINT	25
225	7184	CONTRACTURE, JOINT	2
226	7185	TAICL TO SISCLYMAN	20
227	7188	DERANGEMENT OF JOINTS NEC	20
228	7189	DERANGEMENT OF JOINTS NOS	Ŕ
229	7190	EFFUSION OF JOINT	2
230	7194	TRICL NI MIAS	10
231	7195	STIFF JOINT NEC	2
232	7196	OTHER SYMPTOMS REFERABLE TO JOINT	1
233	7198	DSRDR OF JOINT NEC	2
234	7221	DISPLACEMENT THO- RACIC OR LUMBAR IN TERVERTEBRAL DISC	2
235	7272	DISPLACEMENT INTER VERTEBRAL DISC NOS	3

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SOCIAL SECURITY NUMBERS MATCHING THOSE PROVIDED BY FT MONKOL

	PRIMARY DG CODE	TITLE (ICD-9)	FREQUENCY
236	7224	DEGENERATION OF CERVICAL INTERVER- TEBRAL DISC	1
237	7234	BRACHIAL NEURITIS. RADICULITIS NOS	1
238	7238	NECK SYNDRUMES NEC	1
239	7242	LUMBAGÜ	10
240	7244	THORACIC: LUMBOSAC RAL NEUPITIS NOS	2
241	7245	BACKACHE NOS	1 C
242	7248	OTH BACK SYMPTOMS	3
243	7249	BACK DERDRE NOS	2
244	7261	ROTATOR CUFF SYN- DROME OF SHOULDER	1
245	7252	AFFECTIONS OF SHOULDER NED	1
246	7265	ENTHESOPATHY. HIP	2
247	7266	ENTHESOPATHY. KNEE	4
248	7257	ENTHESUPATHY.ANKLE TARUS	ó
249	7269	ENTHESOPATHY NOS	1
250	7270	SYNOVITIS AND SITIVONY SOMET	?
251	7271	PCINUE	?
252	7274	SANGLION+CYST SYNO Vium+Tendon+burs4	3
253	7281	MUSCULAR CALCIFI- CATION.OSSIFICATON	1
ુક્દ્	7292	MUSCULAR WASTING+ DIN YHPERTA BRUZIC	2

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HTTM DATA DATA BASE WITH MORD SOURCES FOR RECORDS FROM THE TRDS DATA BASE WITH SOURCE PROVIDED BY FT MONADE

	PRIMARY DG CODE	TITLE (ICD-9)	FREQUENCY
255	7284	LAXITY OF LIGAMENT	4
256	7287	STHER FIBROMATOSES	5
257	7288	DSRDA MUSCLE, EIGA MENT, FASCIA NEC	3
256	7299	DSRDR MUSCLE: LIGA MENT: FASCIA NOS	1
259	7291	MYALGIA. MYOSITIS NOS	2
250	7295	PAIN IN EIMB	1.9
251	7296	RESIDUAL FOREIGN BODY: SOFT TISSUE	- 2
252	729 <i>€</i>	OTH LIME SYMPTOMS	1
253	7309	BONE INFECTION NOS	1
254	7320	JUVENILE OSTEOCHON DROSIS OF SPINE	4
265	7321	JUVENILE OSTEOCHÓN DROSIS, HIP. PELVIS	3
266	7324	JUVENIL OSTEDCHOND ROSIS•LEG EXC FOOT	8
267	7327	DSTEDCHONDRITIS DISSECANS	7
268	7330	DSTEDPOROSIS	2
269	7331	PATHOLOGICAL FX	58
270	7332	CYST OF BONE	1
271	7338	MALUNION AND NON- UNION OF FRACTURE	29
272	7339	DISCHDERS OF BONE AND CARTILAGE NEC	14
273	7340	FLAT FOOT	117

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PAGE 16 FREQUENCY OF PRIMARY DIAGNOSES FOR RECORDS FROM THE IPOS DATA BASE WITH SOCIAL SECURITY NUMBERS MATCHING THOSE PROVIDED BY FT MONROE

	PRIMARY SDCO DC	TITLE (ICD-9)	FREQUENCY
274	7350	HALLUX VALGUS	5
275	7354	OTH HAMMER TOE	6
276	7358	ACQUIRED DEFORMITY OF THE NEC	4
277	7360	ACQUIRED DEFORMITY OF FOREARM	2
278	7362	OTHER ACQUIRED DE- FORMITY OF FINGER	1
279	7363	ACQUIRED DEFORMITY OF HIP	1
230	7367	OTHER ACQUIRED DE- FORMITY FOOT, ANKLE	102
291	7368	ACQUIRED DEFORMITY OF LIMB NEC	Q
282	7372	LORDOSIS	1
283	7373	KYPHOSCOLIOSIS AND SOULIOSIS	Q
234	7381	OTHER ACQUIPED DE- FORMITY OF HEAD	1
295	7385	OTHER ACQUIRED DE- FORMITY BACK+SPINE	2
235	7386	ACQUIRED DEFORMITY OF RELVIS	1
227	7383	ACQUIRED DEFORMITY NEC	1
Z=3	7454	VENTRICULAR SEPTAL DEFECT	٠٠
239	7476	DIMER CONSENITAL ANDMALY OF PERIPH- ERAL VASCULAR SYS	1
ွဲခ်္	7509	CONGENITAL ANDMALY OF UPPER ALIMENT TAKY TRACT NOS	1

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EREQUENCY OF PRIMARY DIAGNOSES FOR RECORDS FROM THE 1803 DATA BACE WITH SOCIAL SECURITY NUMBERS MATCHING THUSE PROVIDED BY ET MONHOE

	PRIMARY DG CODE	TITLE (150-9)	FREQUENCY
501	7525	UNDSCENDED TESTOLE	1
] <b>=</b> 2	752ê	CONSENITAL ANOMALY SENITAL GREAMS MEC	1
293	7530	RENAL AGENESIS AND Dysgenesis	<u>:</u>
ှု <b>၁</b> န	7531	CYSTIC KIDNEY DIS	2
၂၀၅	7533	CONGENITAL ANDMALY OF KIDNEY NEC	1
296	7540	CONSENITAL ANOMALY Skull. Face. Jah	1
297	7542	CONGENITAL ANDMALY	2
္ ၁ ခ	7544	CONGENITAL GENU Recurvatum	2
<u> </u>	7546	VALGUS DEFURMITY De reet	21
300	7547	CONGENITAL DEFORM- ITY OF FEET NEC	11
301	7548	CERTAIN OTHER MUSH CULOSKELETAL CONH GENITAL DEFORMITIES	3
302	7550	POLYGACTYLY	1
303	7551	SYMPACTYL	1
374	7553	REDUCTION SEFORM- ITY: LEG	1
: 75	7555	CONSENITAL ANOMALY DE ARM AND SHOUL- DER NEC	3
300	7550	CONGENITAL ANGMALY OF LEG AND PELVIC SIRDLE	٦
307 RELEA	7551 ASED BY:	CONSENITAL ANOMALY UF SPINE	PREPARED BY: Department of t

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AGE 18 FREQUENCY OF PRIMARY DIAGNOSES FOR RECORDS FROM THE 1903 DATA BASE WITH SOCIAL SECURITY NUMBERS MATCHING THOSE PROVIDED BY ET MUNROE

	PRIMARY DS CODE	TITLE (100-9)	FREQUENCY
396	7564	CONGENITAL CHON- DRODYSTROPHIES	1
309	7568	CONGENITAL ANOMALY MUSCLE: TENDON: FASCIA NEC	2
١٥ز	7571	ICHTHYDDIS CONGEN- ITA	1
311	7573	CONGENITAL ANDMALY DE SKIN NEC	1
312	7=02	SYNCOPE. COLLAPSE	10
313	7803	CONVULSIONS	C.
314	7804	DIZZIMES,GIDDINESS	1
315	7610	ABNORMAL INVOLUM- TARY MOVEMENT	۷
316	7520	DISTURBANCES DE SKIN SENSATION	1
317	7823	EDEMA	5
318	7840	HEADACHE	5
319	7 = 4 7	EPISTAXIS	4
320	7891	DYSURIA	1
321	78F3	INCONTINENT. URINE	4
322	7395	ABURMINAL PAIN	3
323	7913	MYDGLOBINURIA	:
324	7940	ABNORMAL FUNCTION: BPAIN: CNS	1
3.35	<b>P</b> 002	FX VAULT SKULL 3P	1
120	P023	Fr MANUTBLE UPEN	1
327	9524	FX MAUNE, MAYIUUAHY BENEU UUUSEA	:

FAGE 19 FREQUENCY OF PRIMARY DIAGNOSES FOR RECORDS FROM THE 120S DATA BASE ATT-Sucial Security Numbers matching those 200vided by FT Monhod

PRIMARY JS CODE TITLE (ICD-9)  FREQUENCY  376  301  DTH-NOS SKULL FK A I INTRACRANAL INJ CL  1  329  9050  FX CERVICAL VIRTE- 1  330  9052  FX DORSAL VERTEBRA CLOSED  331  300  FX ACETABULUM CL 1  332  9130  FX RADIUS. ULNA UPPER END MOS. CL  233  6133  FX RADIUS. ULNA UPPER END CLOSED  334  6134  FX RADIUS. ULNA CLOSED  335  340  FX CARPAL CLOSED  1  337  8242  FX CARPAL CLOSED  1  338  9230  FX TIBLA. FIBULA UPR END ON NOS CL  339  335  9246  FX ANKLE LATERAL  MALLEDLUS CLOSED  1  340  9260  FX MAKLE LATERAL  1  MALLEDLUS CLOSED  341  340  9260  FX MAKLE NOS CL  7  7  7  7  7  7  7  7  7  7  7  7  7
326   3031
326   3031   DTH-NOS SKULL FX # 1   1   1   1   1   1   1   1   1   1
DS CODE
### ##################################
326   3031   DTH-NDS SKULL FX #
326   3031   DTH-NDS SKULL FX # 1   1   1   1   1   1   1   1   1   1
326   3031   DTH-NDS SKULL FX
DS CODE
DS CODE
DG CODE
326   3031   DT++NDS SKULL FX
JG CODE     TITLE (ICD-9)     SPEQUENCY       326     9031     DTH+NDS SKULL FX * 1 INTRACRANAL INU CL     1       329     9050     FX CERVICAL VIRTEH 1 BRA CLUSED     2       330     8052     FX DORSAL VERTEBRA 2 CLUSED     2       331     8080     FX ACETABULUM CL 1     1       332     8130     FX RADIUS+ ULNA 2 UPPER END NOS+ CL     2       333     8133     FX RADIUS+ ULNA 1     1
JG CODE     TITLE (IDD-9)     FREQUENCY       328     8031     DTH•NDS SKULL FX * 1 INTRACRANAL INJ CL     1       329     8050     FX CERVICAL VURTEH 1 BRA CLUSED     2       330     8052     FX DORSAL VERTEBRA 2 CLUSED     2       331     8080     FX ACETABULUM CL     1       332     8130     FX RADIUS• ULNA     2
JG CODE TITLE (ICD-9) FREQUENCY  328 8031 DTH-NOS SKULL FX A I INTRACRANAL INJ CL  329 8050 FX CERVICAL VIRTE- 1 BRA CLUSED  330 8052 FX DORSAL VERTEBRA 2 CLOSED
JG CODE TITLE (IDD-9) FREQUENCY  328 8031 DTH+NOS SKULL FX * 1 INTRACRANAL INJ CL  329 8050 FX CERVICAL VIRTE- 1 BRA CLOSED  330 8052 FX DORSAL VERTEBRA 2
DG CODE TITLE (ICD-9) FREQUENCY  328 9031 DTH+NOS SKULL FX # 1 INTRACRANAL INJ CL  329 8050 FX CERVICAL VIRTE- 1
DS CODE TITLE (IDD-9) FREQUENCY  328 8031 DTH•NOS SKULL FX # 1
•

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PAGE 20 FREQUENCY OF PRIMARY DIAGNOSES FOR RECORDS FROM THE IPDS DATA BASE WITH SOCIAL SECURITY NUMBERS MATCHING THOSE PROVIDED BY ET MUNROE

	PRIMARY DG CUDE	TITLE (ICD-9)	FREQUENCY
34 ö	8450	SPRAIN.STRAIN ANKL	5
347	8451	SPRAIN+STRAIN FOOT	1
348	5460	SPRAIN, STRAIN LUMBOSACRAL	2
349	9472	SPRAIN. STRAIN OF 640K. LUMPAR	1
350	8479	SPRAIN. STRAIN DE BACK NOS	1
351	8439	IEL-DEFINED SPRAIN STRAIN NOS	1
352	6500	CONCUSSION	1
353	8540	INTRACRANTAL Indury Nos	?
354	8734	OPEN ADUND FACE	1
355	8740	CPEN ACUND LARYNX. Trachea	1
356	974â	DREN WOUND NECK NEC AND NMS	1
357	8760	OPEN ACCENT BACK	1
35 d	8613	DREN ADUND ELRUAY Forearm, Wrich	1
359	86 <i>22</i>	SPEN ADUNG HAND HITH TENDON INJURY	1
360	6910	5925 WIGHT LORER UBU	:
161	9:40	ABRASION MANO	1
:52	9149	SUPERFICIAL INJURY INFECTAT: HAND NEC: NCS	1
-52	97.52	BLISTER LOWER LIME Exal FOOT	1

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HAGE 21 - FREQUENCY OF PRIMARY DIAGNOSES FOR RECORDS FROM THE IPDS DATH BASE WITH SOCIAL SECURITY NUMBERS MATCHING THUSE PROVIDED BY FT MONROE

	PRIMARY DG CODE	TITLE (ICD-9)	FREQUENCY
364	9163	BLISTER. INFECTED.	1
355	9168	SUPERFICIAL INJURY LWR LIMP EXCL FOOT NEC+ NOS	1
356	9173	BLISTER. INFECTED. FOUT AND TUES	6
357	9240	CONTUSON HIP.THIGH	1
358	9245	CONTUSION LOWER LIMB NOS	1
359	9534	INJURY BRACHIAL PLEYUS	1
370	9588	EARLY COMPLICATION TRAUMA NEC	1
371	9597	INU LOWER LIME NOS	2
372	9638	POISONING BY SYS- TEMIO AGENTS NEC	1
373	9651	POISONING BY SALICYLATES	1
374	9756	POISONING BY ANTI- COMMON-COLD DRUGS	1
375	9895	TOXIC EFFECT, VENOM	1
370	9914	IMMERSION FOOT	1
377	V150	HX.ALLERGY TO NON-MEDICINAL AGENTS	2
j7ŝ	V718	DBSERVATN.SPECIFIC SUSPECTED COND NEC	2
		7.274	

TOTAL

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# APPENDIX C

STUDY OF WEIGHT STANDARDS FOR ENLISTMENT AND RETENTION IN THE ARMY



# DEPARTMENT OF THE ARMY OFFICE OF THE DEPUTY CHIEF OF STAFF FOR PERSONNEL WASHINGTON, DC 20310

MEMORANDUM FOR RECORD

SUBJECT: Weight Standards for Erlistment and Retention in the Army

- 1. TRADOS requested that DA review the weight standards with the objective of reducing the difference between enlistment and retention standards.
- 2. TRADOS position is that enlistment standards should be moved toward retention standards. The main reasons are that:
- a. The premise that a soldier will lose excess weight during ET AIT and be able to maintain an acceptable retention weight level is not supportable.
- b. Experience has shown that a soldier who enters the service at or close to the enlistment weight limit not only has difficulty in reducing to retention standards but also has difficulty in successfully completing the rigors of EI.
- o. Soldiers who enter at or close to the erlistment weight limit have extreme difficulty in remaining at the retention level standard once it is achieved.
- 3. CA mespended to CHALCO that:
- a. Intrance standards are established by ICD while retention standards are set by each service. Any change must be stadded at ICD level and supported by empirical evidence to support problems with the standards.
- b. A recent GAO study showed that about 20 percent of applicants for enlistment are rejected for weight and recommended that the weight standards be relaxed.
- c. USAFEC is doing a market analysis to determine the impact of using retention standards rather than entrance standards for recruiting.
- i. A working group unier the Accession Dividion Oniel. HOLA would be convened to put together a proposal to take to the other services and ISD to adjust entrance standards.

#### DAPE-NEA-CS

SUBJECT: Weight Standards for Enlistment and Retention in the Army

- 4. The working group met at HQDA on (10 Nov 82 and again on 17 Jan 83:
  - a. Attendees are listed at inclosure 1.
  - b. Areas discussed on 17 Jan 83 were as follows:
- (1) The USAPEC market analysis has been completed and indicates that a change from current enlistment standards to the age-adjusted retention standards (new AR 600-9) would have rejected 18% of male and 45% of female FY 82 ESDG enlistees. The highest rate was in the category I-IIIA range. Male NHSG would have lost 15%. Prior Service fail rate for FY 82 enlistees would have been 13% of the male enlistees and 40% of the females. Summary of USAPEC evaluation is at inclosure 2.
- (2) TRADOC reported that they are collecting data on all new enlistees who entered training since the christmas holidays. Data being collected are in three areas:

Attrition	CAT	Retention	CAI	Exceed	OAT	Exceed
from Graining	<u>07(E</u>	weight	<u>TWO</u>	retention Weight by Un to 10 pas	The second second	retention Weight by pis

- % in each CAT (Fail a training performance measure and are attrited)
  - ~ ~==
  - o Medical
  - o Recycle
- Ave onange in weight for each CAT
- Copy of TRADOC message to training centers is at incl [.
- (5) CTSG representative stated that they need more detailed information to support any change in entrance standards. They need a by name and SSN listing for a 50,000 sample as follows on a nine track 500 SFI. Industry standard tape:

						3 <u>E</u> 4800*
						FOF
Name & 250	SEE	<u> 832</u>	EEE GET	RELGEE	PASS FATT	

TIP Wedical if possible by condition) (Fail PI test Basic Fifle Manksmanship attitude) end of course problems other causes. Recycles should also be indicated with remons.

#### DAFE-MPA-CS

SUBJECT: Weight Standards for Enlistment and Retention in the Army

- Copy of OTSG requirement is at inclosure 4.
- (4) OTSG also furnished comments on the history of the entrance weight standards (AR 40-501). The report is at inclosure 5.
- It indicates that any change in entrance standards must be staffed with the other Services and the Office of the Secretary of Defense. This is required because the draft law provides that the standards cannot be higher than they were in January 1945.
- (5) In view of the new OTSG by name requirement, TRADOC may have to extend the collection of data an extra month (thru 30 Apr S3).
- 5. The meeting fully established the fact that four specific actions are needed as follows:
  - a. TRADOC Ocllect data during training.
  - b. USAFBO Evaluate the impact on recruiting.
  - o. OTSG Analyze impact on weight stds.
  - 6. CDCSPER Make decision on charging retaining ourrent entrance standards.
- 6. The working group will meet periodically, as required.

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# EQDA Weight Standards Meeting 17 Jan 83

# Attendees

COL Bill Zaldo COL George Stebbing Mr. Robert A. Byrne MAJ Carl H. Lene LTC Toby Runyon Mr. Lou Ruberton	DAPE-MPA DASG-PSP DASG-PSP TPADOC-IET DAPE-MPA-OS DAFE-MPA-OS	697-6744 697-1815 693-2743 680-3730 695-0836 695-0836
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APPENDIN D

BASIC TRAINING CENTER COST DATA

# FY 81 COST ANALYSIS

OF

# 

### (FY 83 DOLLARS)

#### 1. Purpose.

- a. To provide commanders of US Army Training Centers (ATC) detailed  $\infty$ st analyses and  $\infty$ st per graduate for each  $\infty$ urse  $\infty$ nducted at the ATC and  $\infty$ st per receptee at the US Army Reception Station (Rec Sta).
- b. To furnish the Comptroller of the Army costs associated with individual training for update of the Force Cost Information System (FCIS) and the Soldier Cost Information System (SCIS).

#### 2. Data Source.

- a. Direct Operation Maintenance, Army (OMA) and Military Personnel, Army (MPA) cost data, ammunition expenditures, trainee input-output data, attrition, number of receptees processed, average length of stay and other pertinent data relative to the various training/reception activities are furnished this head-quarters by the respective training centers in accordance with instructions contained in TRADOC Regulation 11-5, 21 November 1977, Cost Analysis Program (MDS Training Costs), RCS ATRM-159(R1). Note: Unless otherwise noted, trainee will imply trainee/receptee.
- b. Expense, workload, work force, population, and other data used in the development of indirect (base operations and other support) costs are furnished to this headquarters by the installations upon which training activities are located in accordance with TRADOC Reg 11-12, RCS ATRM-54(R1) and/or TRADOC Regulation 11-5. Base Operations expense data is extracted from the RCS CSCFA-218 report.
- c. Variable and fixed costs are derived from manpower and cost estimating relationships (MER/CER) contained in the TRADCC Resource Factor Handbook.
- 3. <u>Use of the Report.</u> There are two major uses of this MOS Course Cost Report: (1) costing training alternatives, and (2) estimating future total resident training costs. Depending on which of the two is being undertaken, two alternative procedures exist for using the costs. The first is average variable cost and the second is total training costs.
  - a. The Variable Cost per Trainee.
- (1) Changes (increases/decreases) in input/output. The fixed cost per trainee is relatively static over the short run (a fiscal year) given that an increase in load does not exceed the physical training plant or the decrease in load does not cause an activity closure. As a result, the variable cost per trainee should be applied to incremental/decremental changes in input/output to obtain an estimate of the change in resources.

- (2) Changes in course length. The impact on costs of changing course length can be roughly estimated using the variable cost per trainee. Pirst, compute the variable cost per trainee per week by dividing the variable cost per trainee by the weeks shown on the top of each course cost sheet. Then multiply the cost per week by the new course length to get the new variable cost per trainee. For example, if the variable cost per trainee is \$5,000, the present course length is 5 weeks and the proposed course length is 6 weeks, then the estimated variable cost per trainee would be: (\$5,000 ÷ 5 weeks) x 6 weeks = \$6,000 variable cost per trainee. This method does not take into account other factors which may impact on training costs. These include such things as changes in ammo consumption, training method, cadre structure, etc. Taking such factors into account cannot be comprehensively described herein.
- (3) The variable cost per trainee can be found at item 13B for Direct Mission and item 14B for Total Direct and Indirect. The corresponding items for the Rec Sta are 10B and 11B.
  - b. Total Training Cost per Trainee.
- (1) This cost is only valid at the same trainee level that is shown on the report upon which the fixed cost is computed. Any other trainee level would imply a different total cost per trainee than printed on the report. Therefore, the first step in calculating a new total cost per trainee for each course would require multiplication of the present fixed cost by the number of trainees for the fiscal year of the report. Next, multiply the average variable cost by the new total number of trainees. This is the new total variable cost. The sum of the fixed and variable cost produces the new total cost for each course. Finally, divide the new total cost by the new total number of trainees to give you the recalculated cost per trainee. The total cost per trainee, for example, is useful in resource reviews for determining the total resources devoted to training.
- (2) The total fixed cost per trainee can be found at item 13A and 14A. The corresponding items for the Rec Sta are 10A and 11A.
- 4. <u>Liethodology</u>. This section deals with the methodology used in developing this computerized report. The explanations are keyed to the various parts of the report such as: Beadings, Direct Costs, Indirect Costs, Total Cost per Trainee, and Fixed and Variable Costs.
  - a. Headings. The following headings are self-explanatory.
    - (1) Report Title.
    - (2) Report Control Symbol.
    - (3) Course Title.
    - (4) Course Number/MOS.
  - b. The following headings are defined.
    - (1) Course length: Measured in weeks (1 day equals 0.2 weeks).

- (2) Trainees: The number of trainees who satisfactorily completed the course (graduated), minus one-half of the trainees in training at the beginning of the fiscal year, plus one-half of the trainees in training at the end of the fiscal year. This computation must be made before determining the cost.
- c. <u>DIRECT COSTS</u>. Items 1-6 (ATC) and items 1-4 (Rec Sta) in machine report are explained below.
- (1) Item 1 DIRECT MISSION (ATC and Rec Sta). ATC costs are subdivided into costs identified with AIT, BT, and OSUT. The ATC overhead is also allocated to AIT, BT, and OSUT. It requires the following computations.
- (a) Total training man-weeks per course are computed by multiplying the trainees plus one-half of the attrition times the course length in weeks. The BT, AIT, and OSUT training man-weeks are maintained separately.
- (b) Total training man-weeks per graduate are computed by dividing the total training man-weeks by the trainees per course.
- (c) Mission costs are distributed on a cost per training man-week basis as described below.
  - 1. BT identified costs are divided by BT training man-weeks.
- $\underline{2}$ . AIT identified costs are divided by the aggregate AIT training man-weeks.
- 3. OSUT identified costs are divided by the aggregate OSUT/TST training man-weeks.
- $\underline{4}$ . ATC overhead costs are divided by the aggregate ATC training man-weeks. This cost is added to paragraph  $\underline{1}$ ,  $\underline{2}$ , or  $\underline{3}$  above to obtain the total cost per training man-week.
  - 5. Rec Sta identified costs are allocated to receptees only.
- (d) Mission costs per trainee by course are computed by multiplying mission cost per training man-week by man-weeks per trainee for each course. These are the costs displayed under item 1.
  - (e) Compute OMA and MPA costs separately.
- (2) Item 2 TROOP SUPPORT P2/3 (ATC only). OMA, MPA, and equipment depreciation costs are distributed to courses which P2/3 units support. Before distributing the cost to the courses, compute amortized PA costs over a 10-year period and convert total military man-years of unit to man-days. Costs are distributed on the basis of man-days of support for each course divided by the total unit man-days. This results in only that cost associated with a specific number of days of support being passed to the course.
- (3) Item 3 AMMUNITION (ATC only). Ammunition costs are displayed under PA and are computed by dividing the total cost of ammunition (actually used) per course by trainees per course, which equals ammunition cost per trainee.

- (1) Item 8 BASE OPERATIONS (ATC) and Item 5 BASE OPERATIONS (Rec Sta). Cost per trainee or receptee is computed in the following sequence.
- (a) The ATC or Rec Sta dollar share in each account is computed by multiplying the percentages obtained in paragraph d above by the total civilian pay, supplies and equipment, other OMA and MPA costs in the appropriate Base Operations accounts.
- (b) The cost per man-week for each base operations account is computed by dividing the ATC or Rec Sta share of each account by the total ATC or Rec Sta training man-weeks.
- (c) The base operations cost per trainee or receptee by account is computed by multiplying the cost per man-week by the man-weeks per trainee or receptee.
- (d) MPA and OMA costs for accounts .B0000 through .T0000 are totaled to determine the base operations cost per trainee and receptee. (Items 8 BASE OP (ATC) and Item 5 BASE OP (Rec Sta).)
- (2) Item 9 SUPPORT COSTS (ATC) and Item 6 SUPPORT Cost (Rec Sta). Installation support mission is shown separately. Using the appropriate percentages derived in paragraph d above, repeat the same procedure used to compute base operations cost to determine installation support mission cost per trainee and receptee for each account.
- (a) Item 9A TRAINING AIDS (ATC) and Item 6A TRAINING AIDS (Rec Sta) 815790.1-.7. These costs are distributed on the basis of the population of trainees, receptees, students, and TOE units man-years supported by the installation.
  - (b) Item 9B OTHER (ATC' and Item 6B OTHER (Rec Sta).
- 1. 3957XX (Communications), 728010 (Second Destination Transportation): These costs are distributed on the basis of nontransient military man-years less retirees and dependents.
- 2. 840000 (Medical): Distributed on the same basis as Base Operations accounts except that retirees are included in the total population.
- 3. 1900 (Pamily Housing): These costs are distributed on the basis of nontransient military man-years supported (i.e., exclude student, trainee, receptee man-years from total). However, because of the reimbursable nature of PHMA, the reimbursements earned by the base operations for elements of expense 2573 (Civilian Labor Costs Paid from PHMA to Financing Appropriation or Fund) and 2574 (All Other Funded Costs Paid by PHMA to Financing Appropriation or Fund) have been deducted from item 8 (item 5 for Rec Sta) and costed in item 9B (item 6B for Rec Sta) to prevent double counting).
- (3) Item 10 TOTAL INDIRECT COST (ATC) and Item 7 TOTAL INDIRECT COST (Rec Sta). Sum of items 8-9 (ATC) Sum of items 5-6 (Rec Sta).

- (4) Item 4 EQUIP ITEM DEPR (ATC) and Item 2 EQUIP ITEM DEPR (Rec Sta). These costs are depreciation costs of major items of PA equipment. They are computed as follows:
- (a) The acquisition costs of equipment dedicated to a single course are amortized over a 10-year period and are applied to that single course. A cost per trainee is obtained by dividing by the trainees of that course.
- (b) Other than dedicated equipment acquisition costs are also amortized over a 10-year period. These costs are divided by the total training man-weeks (TMW) to obtain a cost per TMW. A cost per trainee is obtained by multiplying this result by the TMW per trainee/receptee.
- (c) The sum of the results of items (a) and (b) above is a cost per trainee/receptee.
- (5) Item 5 TRAINEE PAY AND ALWS (ATC) and Item 3 RECEPTEE PAY AND ALWS (Rec Sta). (Modal Grade.) Cost per trainee is obtained by multiplying the course length in weeks by the weekly rate for the modal grade of the trainees/receptees. The weekly rate is based upon the Composite Standard Rates for Costing Military Personnel Services (chapter 17, AR 37-108). These costs are displayed under MPA columns for item 5 (ATC) and item 3 (Rec Sta).
- (6) Item 6 TRAVEL PAY TO COURSE (ATC only). Travel cost per trainee is computed by multiplying the average one-way mileage by 13¢ cents. This is charged to MPA. Average one-way mileage is obtained from a sample of trainee records.

NOTE: Travel from the course is picked up in costing of unit or next phase of training.

- (7) Item 7 TOTAL DIRECT COSTS (ATC) and Item 4 TOTAL DIRECT COSTS (Rec Sta). Sum of items 1-7 (ATC) and sum of items 1-3 (Rec Sta).
- INDIRECT COSTS. Items 8-10 (ATC) and items 5-7 (Rec Sta) are explained These costs consist of a pro rata share of base operations, training aids, medical, communications, and family housing administration. The following methods are used to compute the indirect costs per trainee/receptee. ATC or Rec Sta percentage share of Base Operations (.B0000, .D0000, .E0000. .F0000, .G0000, .H0000, .N0000, .P0000, .Q0000, .S0000 and T0000) and Other Support (for definition of Other Support, see para d(2)(b), page 5) is computed by dividing the ATC or Rec Sta military man-years by the total post military man-years. ATC or Rec Sta military man-years include trainees/receptees, etc., minus those assigned to base operations accounts and retirees. Base Operations personnel and services are provided for tenants, ATC, Rec Sta, and Troop Support units. If these activities were not located on base, there would be no need for garrison personnel. Therefore, base operations costs are distributed to all activities on the installation except to the garrison itself. ATC or Rec Sta percentage share of .C0000 (maintenance of materiel) is estimated by the installation. ATC or Rec Sta percentage share of .J0000, .K0000, .L0000, and .M0000 is computed by dividing active square footage of buildings and facilities assigned to the ATC or Rec Sta by the total square footage assigned to all supported tenants.

- (4) Item 11 TOTAL DIRECT AND INDIRECT (ATC) and Item 8 TOTAL DIRECT AND INDIRECT (Rec Sta). Sum of items 7 and 10 (ATC). Sum of items 4 and 7 (Rec Sta).
- (5) Item 12 TOTAL COST PER TRAINEE (ATC) and Item 9 TOTAL COST POR RECEPTEE (Rec Sta). This is computed by adding the total direct and indirect for each appropriation.
- e. FIXED AND VARIABLE COSTS. The methodology for determining the fixed and variable relationship for mission and base operations is as follows:
- (1) An analysis of the ATC Staffing Guide was used to compute the fixed and variable percentage of the direct mission MPA costs. A CER/MER weighting was used to develop the fixed and variable percentage of the direct mission OMA costs. The Rec Sta used the MEP for the MPA computation while the OMA computation was based on the CER/MER weighted factors.
- (2) The following procedure is used to compute the fixed and variable percentages for base operations at the ATC. Military man-years supported is the independent variable.
- (a) A manpower estimating relationship (MER) equation (Y = a + bx) was used to compute the personnel fixed and variable percentages. The statistical fixed value (the "a" value in a linear equation) was divided by the calculated "Y" value to arrive at the fixed personnel percentage. The variable percentage was determined by subtracting the fixed value from 100%.
- (b) A cost estimating relationship (CER) was used to compute the nonpersonnel fixed and variable percentages. The same procedures described in (a) above were followed to arrive at the percent break of fixed and variable.
- (c) An overall fixed-variable ONA percentage was developed using a weighted average approach. Pirst, the OMA cost was divided into two portions, personnel and nonpersonnel cost. The percentage of personnel and nonpersonnel was determined by dividing each portion by the total actual cost. The MER (personnel) and the CER (nonpersonnel) fixed-variable percentages were then weighted by the percent mix of personnel and nonpersonnel to arrive at an overall weighted OMA fixed-variable percentage.
- (3) The same procedures described in e(2)(a), e(2)(b), and e(2)(c) above were followed for both mission and base operations at the Reception Station. The number of receptees processed is the independent variable.
- (4) The same fixed-variable relationship as computed for base operations is applied to report item 9 Support Costs (ATC) and item 6 Support Costs (Rec Sta).
- (5) The fixed-variable relationship for OMA and MPA are computed separately.
- (6) See tables 1 and 2 for breakout of the fixed/variable methodology by items and appropriation for both ATC and Rec Sta. Their use in calculating items 13 and 14 (ATC) and items 10 and 11 (Rec Sta) of the machine report are explained below.

- (a) Item 13 DIRECT MISSION (ATC) and Item 10 DIRECT MISSION (Rec Sta).
- 1. Item 13A FIXED (ATC) and Item 10A FIXED (Rec Sta). The direct mission fixed costs for ATC and Reception Station are computed by multiplying the direct mission cost from report item 1 times the fixed percentage developed at subparagraph 4e(1) above.
- 2. Item 13B VARIABLE (ATC) and Item 10B VARIABLE (Rec Sta). The direct mission variable cost is the difference between the direct mission total and the direct mission fixed cost described at paragraph 1 above.
- (b) Item 14 TOTAL DIRECT AND INDIRECT (ATC) and Item 11 TOTAL DIRECT AND INDIRECT (Rec Sta).
- 1. Item 14A FIXED (ATC) and Item 11A FIXED (Rec Sta). This is the cumulative fixed cost of the following items:
- a. Direct Mission Fixed Cost for ATC and Reception Station. See paragraph 4e(6) (a)  $\underline{1}$  above.
- $\underline{b}$ . Troop Support P2/3 (ATC) at report item 2 is considered to be 100 percent fixed.
- <u>c.</u> Equipment Item Depreciation at report item 4 (ATC), item 2 (Rec Sta), is considered to be 100 percent fixed.
- d. Pixed Other Support Costs are computed similarly to paragraph 4e(6)(a)1 above, except FBMA is 100% fixed.
- 2. Item 14B VARIABLE (ATC) and Item 11B VARIABLE (Rec Sta). The cumulative direct and indirect variable cost is the difference between the total direct and indirect cost and the fixed direct and indirect cost described at paragraph  $4e(6)(b)\underline{1}$  above. This assumes that the following costs are 100 percent variable.
  - a. Ammunition (report item 2) (ATC only).
- $\underline{b}$ . Trainee Pay and Allowances (ATC) (report item 5) and Receptee Pay and Allowance (report item 3) (Rec Sta).
  - c. Travel Pay to Course (report item 6) (ATC only).

#### 5. DATA ADJUSTMENTS.

- a. Adjustments are made to insure that only costs that directly contribute to trainee instruction or receptee processing have been allocated to courses.
  - b. All dollars used in this analysis have been inflated to FY 83 \$ level.

- 6. ATC/REC STA REPORT. Attached is a sheet for each course reporting the cost per trainee/receptee during PY 81. Costs are categorized as fixed, variable, direct, and indirect by OMA, MPA, PA, and FEMA appropriations.
- 7. Point of Contact. Assistance in utilizing the data attached is available by contacting Mrs. Jane Coppock at HQ TRADOC, AUTOVON 680-4451.

#### TABLE 1

PY 81	COST PER TRAINEE (FY	83 \$)		RCS	S ATRM 159	(Rl)
	TITLE: NUMBER/MOS:			(	WE TRAIN	EKS) IEES)
DIRECT	r costs	OMA	MPA	1	PA	FHMA
1.	DIRECT MISSION	Msn CER/MER Wt	Pixed/Variable $\underline{1}/$			
2.	TROOP SUPPORT P2/3	100% Fixed	100% Pixed	100%	Fixed	
3.	AMMUNITION			1008	Variable	
4.	ZQUIP ITEM DEPR			100%	Fixed	
5.	TRAINEE PAY & ALWS (MODAL GRADE)		100% Variable			
6.	TRAVEL PAY TO COURSE		100% Variable			
7.	TOTAL DIRECT COSTS					
INDIR	ECT COSTS					
8.	BASE OPERATIONS					
9.	SUPPORT COSTS					
	A. TRAINING AIDS					
	B. OTHER				<del></del>	100% Pixed
10.	TOTAL INDIRECT COSTS	Base Opns CER/ MER Weighted	Base Ops MER			
11.	TOTAL DIRECT & INDIR	ECT				•
12.	TOTAL COST PER TRAIN	EE \$				
PIXED	& VARIABLE COSTS					
13.	DIRECT MISSION					
	A. FIXED					
	B. VARIABLE					
14.	TOTAL DIRECT & INDIR	ect				
	A. FIXED					
	B. VARIABLE					

Percentages were obtained by analyzing the staffing guide and applying regression for various organizations to the MPA.

15 FY 1981 LUST PER TRAINEE (FY 83 S)	FY 83 \$1		RCS ATRM-159(R1)	59 (R 1)
COURSE TITLE BASIC TRAINING			1 3,338.0 NURM-GRAD)	WEEKS!
CULRISE NUMBER/MUS 750-BT				
DIRECT CUSTS	OMA	<b>V</b>	₹	FHMA
1. DIRECT MISSIONS	96	254		
2. TROOP SUPPORT - P2/3				
3. AMMUNITION			230	
4. EQUIP ITEM DEPR			4.7	
S. TRAINEE PAY & ALWS (E-1 )		1,630		
6. TRAVEL PAY TO COURSE		196		
7. TOTAL DIRECT COSTS	8	2,074	11.2	
INDIRECT COSTS				
84 BASE OPERATIONS	110	211		
9. SUPPURT COSTS A. TRAINING AIDS B. UTHER	36	<b>€</b>		13
10. TOTAL INDIRECT COSTS	840	312		13
11. TUTAL DIRECT & INDIRECT	930	2,388	277	13
12. TOTAL COST PER TRAINEE \$	3+606			
FIXED & VARIABLE COSTS				
13. UTRECT MISSION A. FIKED B. VARIABLE	44 46	111		
14. TOTAL DIRECT & INDIRECT A. FIXED H. VARIABLE	330	205	47	E.

<u>-</u> و

Mecreann

reeks} Joria-GRAD)		FHMA										2	22	22				22
( 7,981.0 NGEKS)		₹ 6			201	æ			209					209				# 201
		H dh	621				1,630	116	2,427		290	n. <del>¢.</del>	374	2,801			161 460	367
		AMO	4						41		940	104	1.086	1.127	4,150		٠. %	483 644
COURSE TITLE RASIC TRAINING	CONJRSE NUMBERZMOS 750-8T	DIRECT COSTS	1. DIRECT MISSIONS	2. TROOP SUPPORT - 07/1	3. AHMUNITION	4. FQUIP ITEM DEPR	5. TRAINEE PAY & ALUS (E-1 )	6. TRAVEL PAY IN CHINSE	7. Infat birect costs	TWOTR FCT COSTS	A. AASE NPERATIONS	9. SUPPORT COSTS A. TRAINING ATOS B. OTHER	10. TOTAL INDIRFCT COSTS	11. TOTAL DIRECT & INDIRECT	12. INTAL COST PER TRAINEE \$	FIYED & VARTABLE COSTS	13. DTRECT MISSION A. ETXED B. VARIABLE	14. TOTAL DIRECT & INDIRECT A. FIXED B. VAGIABLE

	FY 1961 COST PER INAINEE 1FT 83 \$2	1FY 83 \$}			
LUNKSE	SE THEE BASH TRAINING IT WERS)	MEEAS)		1 4.360.0 NORM-GRAD)	CERS)
LIMBSE	Sc NUMBERANDS 750-BT				
UIRECT	c1 custs	UMA	441	4	HHA
=	DIRECT MISSIONS	171	11111		
7	1kODF SUPFURT - P273				
*	AMMONITHM			101	
\$ •	EQUAY ATEM UEPR			22	
*	IRAINLE PAT & ALWS 16-1 3		1,650		
<b>.</b>	TRAVEL PAY TO COURSE		<b>@</b> 7		
<b>.</b>	101AL DIRECT CUSIS	121	2,655	123	
114)]	HUJERET CUSTS				
2	BASE UPERATIONS	1,049	321		
<b>5</b>	SUPPURT CUSTS A. TRAINIMG ATUS H. UTHER	36	9 5		<b>t</b> 8
• o <b>1</b>	TUTAL INDIRECT CUSTS	1,203	411		18
23.	TUTAL DIRECT & INUIRECT	1,324	31272	123	57
14.	JUJAL CUST PER TRAINEE \$	4,176			
+ 3 X	FIXED & VARIABLE COSTS				
13.	UIRECF MISSIUN A. FIRFU B. VARIAHLE	67% FFE	400	•	
7	IUTAL DIRECT & INDIRECT A. 11X1D n. VARTAULE	725 599	663	22 101	15

36 1616	LE BASIC TRAINÍNG (BI)		_ <u>`</u>	121.974.8 NOFM-GPAU	KS)
COURSE NOF	COURSE NUMBER/MOS 750-81				
ניואניו כטיו	11.5	OMA	MPA	4	FHRA
1. DIREC	DIRECT MISSIONS	14	613		
Z. TRUCE	TRUCP SUPPURT - P273				
3. AMHUN	AMMUN 11 10M			112	
4. 14018	LLUIP ITEM DEPK			13	
5. THAIR	THAINEE PAY & AINS (1-1 )		1,636		
b. IKAVE	IRAVEL PAY TO COOKSE				
7. TUTAL	tural vikect custs	14	2,243	125	
INUIRECT CUSTS	.0818				
B. HASE	HASE OPERATIONS	1,355	474		
9. SUPPL	SUPPURT CUSTS A. TRAINING AIDS B. CTHER	41	ना क्रम		131
10. 101A	TUTAL INDIRECT COSTS	1,467	501		131
334 101A	TOTAL DIRECT & INDIRECT	1,541	2,144	125	131
12. TUTAL	TOTAL LUST PER TRAINEE \$	4,541			
FIXEU & V.	FIXED & VARIABLE CLSTS				
134 (-1146) A. 1	EIRECT MISSION A. FIXED B. VARIABLE	38 36	166 242		
101 - 101 A	TOTAL CIRECT G INCIRECT A. FIRED B. VORTERS	997	587	13	131

€.

及
2

6. TRAINEE PAY & ALWS IE-1 6. TRAVEL PAY TO COURSE 7. TOTAL DIRECT COSTS 11. TOTAL DIRECT COSTS 9. SUPPORT COSTS 9. SUPPORT COSTS 10. TOTAL INDIRECT COSTS 11. TOTAL DIRECT & INDIRECT 11. TOTAL COST PER TRAINEE 12. TOTAL COST PER TRAINEE
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SEE TITLE RASIC TRAINING  SEE NUMBER/MOS 750-BT  ECT COSTS  DIRECT MISSIONS  BA BA BA FINA  DIRECT MISSIONS  BA BA BA FINA  TROUD SUPPORT - P2/71  1 14 3  AMMUNITION  FQUIP ITEM DEPR  TRAINEE PAY C ALMS (E-1 )	SE TITLE   RASIC TRAINING	35 FY 1991 COST PER TRAINEE (FY 83 \$)	E (FY 83 \$)	<b>«</b>	RCS ATRM-159(R1)	(R1)	7,000
ECT COSTS  DIRECT HISSIONS  B4 B34  B34  TROUD SUPPORT - P2/3  TRAINEE FAV & ALMS IE-1 )  TRAINEE FAV & ALMS IE-1    TRAINEE FAV	SET COSTS  OHA HPA PA FIMA  DIRECT HISSIONS  BA B34  1 14 13  THORD SUPPORT - P2/4 1 14  THAIDE SUPPORT - P2/4 1 14  THAIDE SUPPORT COSTS  A. TRAINING AIDS  TOTAL DIRECT COST PER TRAINEE \$ 64,49R  TOTAL COST PER TRAINEE \$ 64,49R  TOTAL COST PER TRAINEE \$ 64,49R  A. FIXED  A.	COURSE TITLE RASIC TRAINING		¥ - 5	8.0 WEET	(S)) (-GRAD)	
115510NS	PA	COURSE NUMBER/MOS 740-81					
DIRECT HISSIONS         84         634           TROOP SUPPORT - P2/3         1         14         3           AMMUNITION         117         23           FQUIP TTEM DEPR         23         23           TRAVIL PAY TO COURSE         216         23           TRAVIL PAY TO COURSE         85         2,927         13P           TRAVIL PAY TO COURSE         13B         12B         13P           SUPPORT COSTS         13B         12B         12B           B. OTHR         10A         32B         13B           TOTAL INDIRECT COSTS         44,49B         12B         13B           TOTAL COST PER TRAINEE         4,40B         4,40B         14B         251           FOR EXAMINATION         41         251         41         251           FOR EXAMINATION         41         583         13B	DIRECT MISSIONS       84       B34         TROOP SUPPORT - P2/4       1       14       3         AMMUNITION       112       23         FQUIP TEM DEPR       216       23         TRAVIL PAY TO COURSE       216       216         TOTAL DIRECT COSTS       85       2,927       138         TRAVIL PAY TO COURSE       794       198       73         ASE OPERATIONS       138       125       73         ASE OPERATIONS       138       125       73         TOTAL UNDIRECT COSTS       947       328       138       73         TOTAL UNDIRECT COSTS       44,498       73       73         TOTAL COST PER TRAINFE       4,408       73       73         TOTAL COST PER TRAINFE       41,408       73       73         TOTAL COST PER TRAINFE       41,408       73       73         TOTAL COST PER TRAINFE       583       73       73         TOTAL COST PER TRAINFE       583       73       73	DIRECT COSTS	OMA	W A	¥	FHMA	•
######################################	######################################		84	489			
######################################	######################################	TROOP SUPPORT -	-	14	٣		
TRAINEE PAY & ALMS (E-1 )  TRAINEE PAY & ALMS (E-1 )  TRAVEL PAY TO COURSE  TOTAL DIRECT COSTS  A. TRAINING AIDS  TOTAL INDIRECT COSTS  TOTAL UNDIRECT COSTS  TOTAL COST PER TRAINEE	1,463   1,463   1,463   1,463   1,463   1,463   1,463   1,463   1,463   1,463   1,463   1,463   1,463   1,463   1,463   1,404   1,40				112		
TRAINEE PAY & ALWS (E-1)  TRAVEL PAY TO COURSE  TOTAL DIRECT COSTS  RECT COSTS  NASE OPERATIONS  SUPPORT COSTS  A. TRAINING AIDS  TOTAL INDIRECT COSTS  TOTAL COST PER TRAINEE  TOTAL COST PER TRAINEE	TRAINEE PAY E ALWS (E-1)     1,4653       TRAVEL PAY TO COURSE     216       TOTAL DIRECT COSTS     85     2,927       TASE OPERATIONS     744     108       SUPPRATIONS     136     123       A. TRAINING AIDS     136     123       A. TRAINING AIDS     14032     3,255     138       TOTAL INDIRECT COST OF RETRAINEE     4,4408       TOTAL COST PER TRAINEE     4,4408       TOTAL COST PER TRAINEE     4,4408       TOTAL COST PER TRAINEE     4,408       A. FIXED     4,18       A. FIXED     4,18       A. FIXED     583       TOTAL DIRECT & INDIRECT     583       TOTAL DIRECT & INDIRECT     584       TOTAL DIRECT & INDIRECT     584       A. FIXED     73				23		
TRAVEL PAY TO COURSE  TOTAL DIRECT CASTS  RECT CASTS  A. TRAINING AIDS  B. OTHER  TOTAL INDIRECT CASTS  TOTAL COST PER TRAINE  TOTAL CAST	TRAVEL PAY TO COURSE  TOTAL DIRECT COSTS  NASE OPERATIONS  A. TIME  TOTAL COST PER TRAINEE  TOTAL COST PER TRAINEE  TOTAL COST PER TRAINEE  A. FINED  A. FINED  A. VARIABLE  TOTAL OPERATION  A. VARIABLE  TOTAL OPERATION  A. VARIABLE  TOTAL OPERATION  A. FINED  A. VARIABLE  A. VARIABLE  A. VARIABLE  TOTAL OPERATION  A. FINED  A. VARIABLE  TOTAL OPERATION  A. FINED  A. VARIABLE  TOTAL OPERATION  TOTA	TRAINEE		1,463			
TOTAL DIRECT COSTS  IRECT COSTS  ASE OPERATIONS  SUPPORT COSTS  A. TRAINING AIDS  B. OTHER  TOTAL INDIRECT COSTS  TOTAL COST PER TRAINE  FOR VARIABLE COSTS  OTHER  TOTAL COST PER TRAINE  TOTAL COST PER TRAI	1774   DIRECT COSTS   85   2,977   138   188	TRAVFL		216		-	
TOTAL COST PER TRAINE BY 4,498  TOTAL COST PER TRAINE BY 4,498  FOR EVARIABLE COST PER TRAINE BY 4,498  TOTAL COST PER TRAINE BY 4,498	TOTAL COST PER TRAINER   198   199		85	7.927	116		
SUPPORT COSTS  A. TRAINING AIDS  B. OTHER  TOTAL INDIRECT COSTS  TOTAL COST PER TRAINFE  TOTAL COST PE	SUPPRIAT COSTS  A. TRAINING AIDS  B. OTHER  TOTAL INDIRECT COST  TOTAL COST PER TRAINE  TOT	INDIRECT COSTS					
SUPPORT COSTS       15       9         A. TRAINING ATDS       138       125         B. OTHER       947       328         TOTAL INDIRECT COSTS       1,032       3,255       138         TOTAL COST PER TRAINEE       4,498         FD E VARIABLE COSTS       41       251         FO E VARIABLE       43       583         TOTAL DIRECT & INDIRECT       43       583	SUPPORT COSTS  A. TRAINING AIDS  B. OTHER  TOTAL INDIRECT COSTS  TOTAL COST PER TRAINEE  TOTAL COST PER TRAINEE  B. VARIABLE COSTS  TOTAL DIRECT MISSION  A. FIXED  B. VARIABLE  TOTAL DIRECT & INDIRECT  A. FIXED  A. F		794	108			85
TOTAL INDIRECT CORTS  1,032 3,295 138  TOTAL COST PER TRAINFE  50 C VARIABLE COSTS  0108 ECT MISSTON A. FIXED B. VARIABLE TOTAL DIRECT & INDIRECT TOTAL DIRECT & INDIRECT	TOTAL INDIRECT COSTS 1348  TOTAL COST PER TRAINÉE \$ 4,498  FO E VARIABLE CUSTS  DIRECT MISSION  A. FIXED  R. VARIABLE  TOTAL DIRECT & INDIRECT  A. FIXED  A. FIXED  A. FIXED  A. FIXED  A. FIXED  A. FIXED  A. VARIABLE  TOTAL DIRECT & INDIRECT  A. FIXED  A. FIXED  A. FIXED  A. VARIABLE  A. FIXED  A. VARIABLE  A. VARIAB	SUPPORT A. TRA B. OTH	15 138	125		73	
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FOTAL COST PER TRAINFE \$ 4.498  FO & VARIABLE CUSTS  OIRECT MISSION  A. FIXED  R. VARIABLE  TOTAL DIRECT & INDIRECT	FOR E VARIABLE CHSTS  DIRECT MISSION  A. FIXED  B. VARIABLE  TOTAL DIRECT & INDIRECT  A. FIXED  A. FIXED  A. FIXED  A. FIXED  A. VARIABLE  A. VARIAB	INTAL DIRECT	1,032	3,298	138	73	
ED E VARIABLE CHSTS  DIRECT MISSION  A. FIXED  A. VARIABLE  TOTAL DIRECT & INDIRECT	ED & VARIABLE CUSTS  DIRECT MISSION  A. FIXED  B. VARIABLE  TOTAL DIRECT & INDIRECT  A. FIXED  A. FIXED  A. VARIABLE  A. V	TOTAL COST PER TRAINÉE					
DIRECT MISSION A. FIXED A. FIXED B. VARIABLE TOTAL DIRECT & INDIRECT	DIRECT MISSION  A. FIXED  A. FIXED  R. VARIABLE  TOTAL DIRECT & INDIRECT  A. FIXED  A. VARIABLE  478 2,730 112	FIXED & VARIABLE CUSTS					
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FIXED 554 525 26 VARIANIE 478 2-730 112		TOTAL DI A. FIXE A. VARI	554 478	\$25 2•730	26 112	73	

# APPENDIX E

DEVELOPMENT OF A WEIGHTED COST PER ORTHOPEDIC BED DAY

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APPENDIX E

Development of a Weighted Cost per Orthopedic Bed Day \*

MTF	Cost Per Ortho Bed Day **	# SF Casualties	Weighted Value
Fort Sill	\$286	1	286
Fort McClellan	\$288	0	0
Fort Knox	\$310	28	8680
Fort Jackson	\$192	4	768
Fort Dix	\$223	2	446
Fort Bliss	\$196	1	196
Fort Leonard Wood	\$178	25	4450
Fort Benning	\$1~1	1	171
	, - <b>-</b>	TOTAL: 62	14997

Weight Cost per Bed Day (14997 ÷ 62) = \$242

<sup>\*</sup> Based on cumulative figures 4th quarter FY 83

<sup>\*\*</sup> Rounded to nearest \$1.00